



INSTITUTE FOR SECURITY GOVERNANCE
DEFENSE SECURITY COOPERATION UNIVERSITY

2025 | COURSE CATALOG OVERVIEW



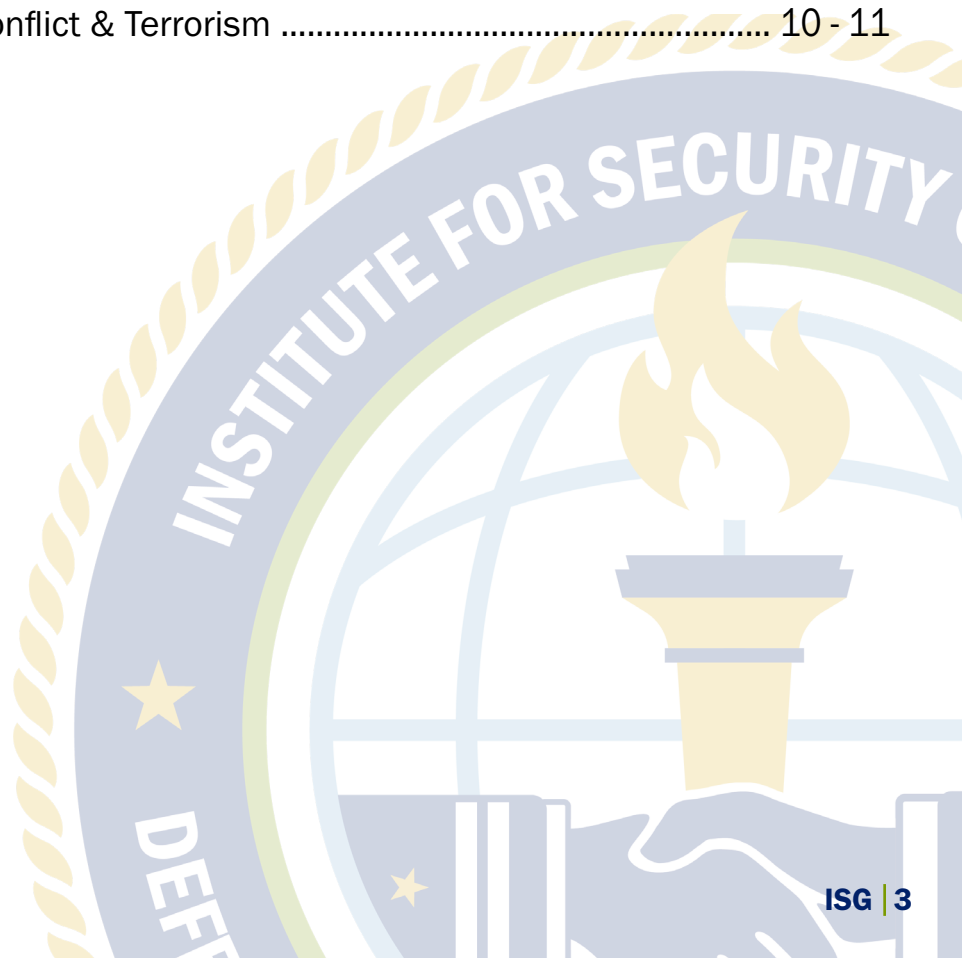
Advancing Knowledge, Building Capacity, Strengthening Partners

www.DSCU.edu/ISG



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Thank you for your interest in the Institute for Security Governance (ISG). ISG is dedicated to strengthening the institutional capacity of partners and allies to address shared security challenges. We achieve this by promoting American values and advancing U.S. national policy interests through the development, integration, and advancement of the field and practice of Institutional Capacity Building (ICB).

Our programs help partners develop the institutional capacity needed to achieve full-spectrum capabilities beyond the acquisition of defense articles and services. Through education, training, and advising engagements, we aim to fortify defense and security institutions, enhance critical military capabilities, and enable contributions to shared security objectives with our partners and allies.

Since our founding in 1994 as the Center for Civil-Military Relations (CCMR), ISG has successfully conducted thousands of engagements worldwide, helping to build, strengthen, and sustain effective security and defense institutions. Today, we continue to deliver programs that enhance force-multiplying partner capacity across a spectrum of critical capabilities.

The current global security landscape makes ISG's mission more important than ever. Our courses provide theoretical knowledge, practical solutions, and opportunities to build international and interagency networks to address evolving challenges.

This Course Catalog outlines the Institute's varied course curricula, organized in the following education portfolios: Security Governance & Civil-Military Relations; Cyber Capability; Emergency Management & Resilience; International Defense Acquisition Resource Management, Logistics Capability Building; Maritime Security; and Peacekeeping, Conflict & Terrorism.

How Can ISG Assist You?

We offer tailored education and professional development programs delivered in resident, regional, and mobile formats. Courses integrate applied learning practices into bilateral or multilateral classroom environments and are designed to meet the unique circumstances of the partners.

As part of the broader Defense Security Cooperation University (DSCU) network, ISG benefits from a team of subject-matter experts drawn from the military, government, academia, and civil sectors. ISG combines extensive expertise with varied teaching and training experience to tailor courses that incorporate practical exercises, simulations, and insights from field-experienced guest speakers. The curriculum evolves continually to remain relevant in a dynamic geopolitical landscape.

Our Monterey, California location is ideal for resident programs. This internationally renowned destination combines cultural and historical richness with convenient access to world-class experts, guest speakers, and exceptional field study opportunities. Its proximity to San Francisco ensures easy travel options and access to a wide array of unparalleled resources.

On behalf of ISG, we look forward to working with you.

Ian S. Wexler
DIRECTOR, Institute for Security Governance

ABOUT ISG

The Defense Security Cooperation University's (DSCU) Institute for Security Governance (ISG) is the Department of Defense's (DoD) leading implementer for Institutional Capacity Building (ICB) and one of its primary international schoolhouses. As a component of the Defense Security Cooperation Agency (DSCA), ISG is charged with building partner institutional capacity and capability through tailored advising, education, and professional development programs grounded in American values and approaches.

MISSION EXECUTION

ISG's mission is accomplished through a range of partner advising, education, and professional development programs. ISG's Practice & Capability Division consists of education portfolios that support both ISG advising and education engagements.



Reimbursable ICB advising is available through a series of MTT MASLs conducted over a period of 18–36 months and designed to support a partner country to develop effective security and defense institutions. Reimbursable advising can only be programmed after consultation with appropriate ISG personnel.

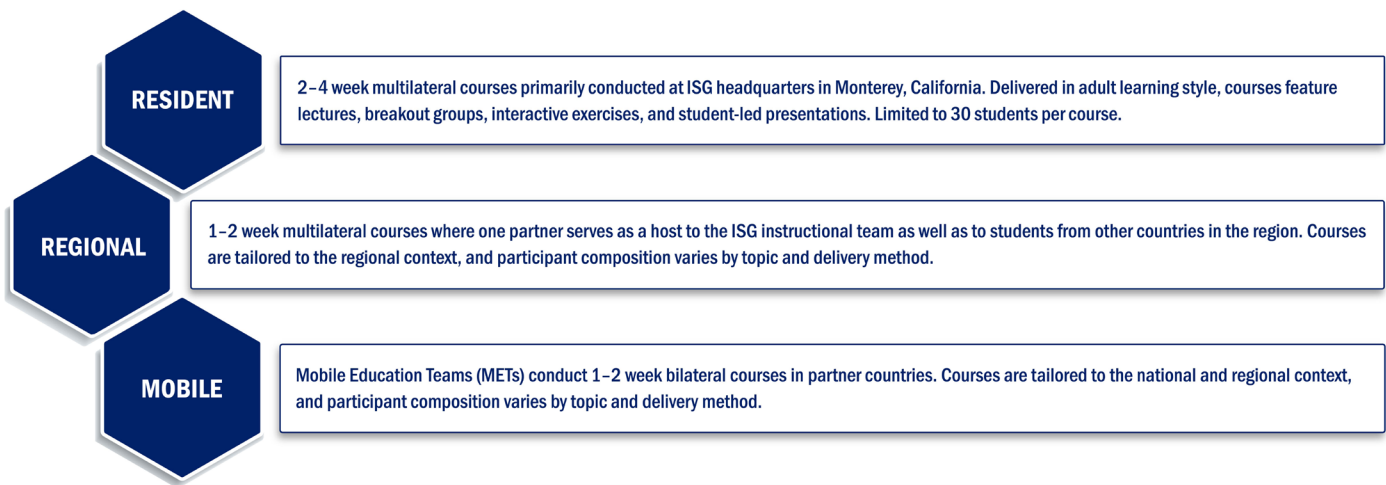
The remainder of this publication will display the Institute's course offerings grouped by education portfolios in the table above.

COURSE IMPLEMENTATION MODES

ISG's tailored education and professional development courses support the expansion of a comprehensive knowledge base and strengthen capabilities to confront complex security and defense challenges. Delivered in the United States and abroad in a short-course format, these offerings bring applied learning practices into bilateral or multilateral classroom environments. Participants are encouraged to engage in open, peer-to-peer learning, and form long-term international and interagency networks.

IMPLEMENTATION MODES

Three course implementation modes are offered by ISG, denoted by a unique MASL number.



FACULTY

ISG has a faculty team grounded in professional experience from the government, military, academia, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and American and international subject matter experts from universities, industry, think tanks, international organizations, and non-governmental organizations.

ENROLLMENT

Courses are conducted with partner nations as part of the U.S. Government Security Cooperation efforts. Participation in ISG courses is managed through the Security Cooperation Organization of the U.S. Embassy in-country. Interested partner nation personnel should work through their government's international cooperation section, or the relevant U.S. Embassy's security/military cooperation section for selection processes and enrollment. Where appropriate, ISG reserves limited space in courses for U.S. citizens. Interested U.S. citizens may contact ISG to discuss availability.

FUNDING

Courses are typically funded by International Military Education and Training (IMET), Foreign Military Financing (FMF), Foreign Military Sales (FMS), Regional Defense Fellowship Program (RDFP), Peacekeeping Operations (PKO), and other Department of Defense-wide Operation and Maintenance funds (333, 332, Maritime Security Initiative (MSI)) on a case-by-case basis. Cost estimates can be obtained by contacting ISG or applicable Naval Education and Training Security Assistance Field Activity (NETSAFA) Country Program Manager.

ISG EDUCATION PORTFOLIOS

SECURITY GOVERNANCE AND CIVIL-MILITARY RELATIONS (SG/CMR)

The Security Governance and Civil-Military Relations (SG/CMR) focus area at ISG explores the relationship between elected civilians, civil society, and national security institutions (armed forces, police forces, and intelligence agencies) in a democratic context. It offers courses, seminars, and workshops that promote healthy civil-military relations and prepare participants with the knowledge and skill sets to develop whole-of-government approaches to address ever-evolving national security challenges.

STRATEGY, PLANNING & DECISION-MAKING

COURSE TITLE	RESIDENT	REGIONAL	MOBILE
Executive Program in Defense Decision-Making	P170001		
Leadership and National Defense	P179840	P279840	P319840
Modernization of Armed Forces: Policy and Planning			P309045
Strategic Leadership			P309116
Strategic Implementation of Women, Peace & Security		P279998	P319998

GENERAL CIVIL-MILITARY RELATIONS

COURSE TITLE	RESIDENT	REGIONAL	MOBILE
Securing the State: Building Institutions for National Security	P179897		
Civil-Military Relations			P309070
Defense Governance			P309464

APPLIED CIVIL-MILITARY RELATIONS

COURSE TITLE	RESIDENT	REGIONAL	MOBILE
Civil-Military Approaches to Elections Security			P309139
Strategic Communications, Media, and Perception of the Armed Forces			P309148
Executive-Legislative Relations in Defense			P309150
Women's Integration into the Armed Forces			P309465

CYBER CAPABILITY (CYBER)

Designed to build partner capacity and capability, the ISG Cyber Capability courses explore policies and practices enabling countries to achieve, maintain, and excel with advantages over actors who seek to exploit, disrupt, or destroy the networks and systems upon which our societies and militaries depend. This portfolio highlights the importance of effective cyber defense for mission assurance that enables economic growth and innovation, examines barriers to effective policy and practice development, and considers methods for multi-domain response that represent a comprehensive approach for cyber defense. These courses address the fusion of cyber operations with cyber focused intelligence, force planning and development, critical infrastructure, and systems acquisition along with the integration of cyber capabilities into multi-domain, joint, and combined operations. ISG cyber courses prepare decision-makers and their trusted experts to more effectively analyze, design, and implement policies and practices for safeguarding national cyberspace. Courses in this portfolio are delivered in partnership with leading defense and civilian educational entities.

COURSE TITLE	RESIDENT	REGIONAL	MOBILE
Practical Cyber Implementation	P170042		P309370
Strategies and Capabilities for Cyber Challenges	P179898		
Developing Cyber Organizations and Workforces	P179989		P309546
Cybersecurity Strategy Development			P309470
Cyber Defense Operational Integration			P309538

EMERGENCY MANAGEMENT AND RESILIENCE (EM&R)

The Emergency Management and Resilience (EM&R) portfolio designs and delivers comprehensive, whole-of-government courses and engagements focused on all-hazards emergency preparedness, resilience, and response. These efforts address emergency management and national hybrid threats as distinct yet mutually reinforcing focus areas. Courses and engagements aim to enhance civil-military cooperation, strengthen capacity in emergency preparedness, and foster a comprehensive approach to emergency management that integrates civilian government, military, and civil sector stakeholders, as well as the receipt and management of international disaster assistance. These national-level, leader- and planner-oriented courses are led by teaching teams comprised of ISG faculty, multi-disciplinary subject matter experts, and field practitioners.

COURSE TITLE	RESIDENT	REGIONAL	MOBILE
Civil-Military Coordination in Disaster Relief	P170475	P279475	P309475
Building Interagency Resilience to Hybrid Threats	P179847	P279065	P319283

INTERNATIONAL DEFENSE ACQUISITION RESOURCE MANAGEMENT (IDARM)

International Defense Acquisition Resource Management (IDARM) activities are designed to strengthen defense acquisition decision-making, and help nations understand and adopt modern business practices. The IDARM portfolio offers a wide range of courses focused on defense acquisition, contract management and negotiations, and defense project management. Courses can cover a range of interrelated subjects, providing defense leaders with the opportunity to explore strategic issues that must be addressed to improve their country's defense acquisition business practices. Course offerings are developed in conjunction with faculty and specialized subject matter experts, and are tailored to the specific government organizational structures, national acquisition statutes and regulations, and defense acquisition objectives.

COURSE TITLE	RESIDENT	REGIONAL	MOBILE
Principles of Defense Acquisition Management	P159200	P279300	P309131
Principles of Defense Procurement & Contracting	P159202		P309136
International Defense Acquisition Negotiations	P179069		P309134
Principles of Defense Acquisition & Contract Management (Resident English/Spanish)	P179623		P319623
Project Management: Managing Complex Defense Projects			P309104
Acquisition Phase I: Needs Assessment/Site Survey			P309130
Acquisition Phase II: Curriculum Development			P309132
Strategies for Building & Sustaining Accountability in Defense Resource Mgmt. Systems			P309210
Logistics & Life Cycle Management			P309348
Ethics & Integrity in Defense Acquisition Decision-Making			P319036

LOGISTICS CAPABILITY BUILDING (LCB)

The Logistics Capability Building (LCB) portfolio works with participants to increase the professionalization of their logistics forces to better sustain defense and security force capabilities. LCB activities help participants assess their logistics requirements more effectively and apply lessons learned within the partner's unique context. Emphasis is placed on the need to integrate other institutional capabilities such as strategy, policy, and plans, and human resource management. Learning methodologies include case study presentations, lectures, small group exercises/activities, and structured discussions.

COURSE TITLE	RESIDENT	REGIONAL	MOBILE
Institutional Capacity Building for Logistics	P179931		

MARITIME SECURITY (MARSEC)

Maritime Security (MARSEC) courses provide participants with the tools required to prevent and respond to myriad maritime security threats and challenges. MARSEC courses introduce and explore – at the strategic and operational levels – best practices and innovative solutions to address common challenges. Examples include understanding transnational maritime threats; enhancing maritime domain awareness capabilities; developing a maritime security strategy; integrating civil, military, and law enforcement agencies with maritime security responsibilities; and leveraging regional and other international governmental and non-governmental resources. ISG's approach includes expert-led lectures, case studies, risk assessment, maritime governance, strategy development and tabletop exercises (TTX), a visit to a local U.S. Coast Guard station, and an emphasis on interagency and multi-national solutions.

COURSE TITLE	RESIDENT	REGIONAL	MOBILE
Fundamentals of Maritime Security	P179548	P279178	P319178
Building Institutional Capacity in the Maritime Security Sector	P179927		
Comprehensive Approaches to Building Maritime Domain Awareness Capabilities		P279177	P319177

PEACEKEEPING, CONFLICT, AND TERRORISM (PCT)

The Peacekeeping, Conflict, and Terrorism (PCT) portfolio conducts or contributes to educational courses and capacity building projects. Instructional topics cover causes of conflict and the full spectrum of conflict management, including prevention, various types of warfare, conflict resolution, peacekeeping, and governmental/societal recovery. PCT activities help governments gain an actionable understanding of both conflict dynamics as well as approaches to building capabilities and strategies to avoid or prevail in these situations. The faculty team possesses expertise in United Nations (UN) and regional organization peacekeeping operations, ethnic and religious identity conflict, combating terrorism and counterinsurgency, civil-military operations, and human security in complex crises. PCT peacekeeping activities build partner nation peacekeeping training capabilities, curriculum, and staff to better contribute to worldwide peace operations. These courses focus on leadership, staff, and UN specialized roles as well as the training of trainers. This approach is highly tailorable and prioritizes collaborative and iterative instruction side by side with national training center staff.

CONFLICT MANAGEMENT AND TERRORISM			
COURSE TITLE	RESIDENT	REGIONAL	MOBILE
Managing Internal Conflict	P170030		P309462
Civilian Harm Mitigation and Response	P173034		P309542
Civil-Military Responses to Terrorism	P179018		P309069
Managing Forced Displacement		P279013	P319066
Countering Violent Extremism			P319286

PEACEKEEPING OPERATIONS

COURSE TITLE	RESIDENT	REGIONAL	MOBILE
United Nations Staff Officers Course	P171389	P279389	P309389
United Nations Peacekeeping Operations Contingent Commanders Course	P179085	P279085	P309485
United Nations Civil-Military Coordination Officers Course		P279068	P309068
Peacekeeping Train the Trainer Course		P273013	P309103
United Nations Logistics Officers Course		P279379	P309379
United Nations Peacekeeping Operations Instructors Course		P279392	P309392
Protection of Civilians in Peacekeeping Operations & Peace Support Operations		P279394	P309394
United Nations Military Observers Course		P279046	P309446
Executive Course for National Peacekeeping Planning		P279049	P319322
Engagement Platoon Training		P279050	P319323
United Nations Military Peacekeeping Intelligence		P279051	P319324
Women, Peace, and Security in Peacekeeping Operations		P279976	P319976

Did You Know?

- Resident courses are primarily conducted at ISG headquarters at Naval Support Activity Monterey (NSAM) in Monterey, California.
- In addition to daily coursework, international participants take part in the Field Studies Program (FSP), ensuring that they return to their countries of origin with a deeper understanding of American culture and values.
- Participants in ISG courses engage in structured exercises that reinforce learning objectives, connect concepts to real-world examples, and foster lasting international and interagency networks.





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