# 2024 SECURITY COOPERATION CONFERENCE

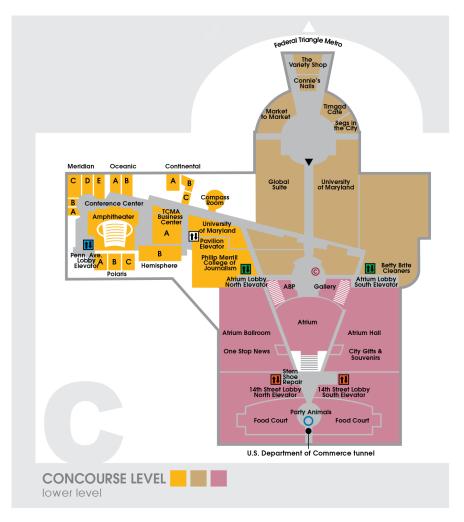


## Building Lasting Partnerships: What Have We Learned?

**DEFENSE SECURITY COOPERATION UNIVERSITY** 

October 28–30, 2024 Washington, DC

## **SC Conference Map**



- Atrium Ballroom (site of all plenary meetings and some panels, used on Monday through Wednesday)
- Hemisphere A (used for panels on Monday and Tuesday)
- Hemisphere B (used for panels on Monday and Tuesday)
- Continental C (used only as a sidebar meeting room on Monday and Tuesday)
- 2nd Floor Pavilion (for the reception on Sunday only)

The annual Security Cooperation Conference is hosted by the Defense Security Cooperation University and organized by its Brigadier General Charles Young Research, Analysis, and Lessons Learned Institute (the Young Institute).

DSCU advances the knowledge and practice of security cooperation through the education, training, and development of the U.S. security cooperation workforce and through the education, training, and institutional capacity building of partner nations; and produces research, analysis, and lessons learned that expand the intellectual foundations of security cooperation.



#### Learn about DSCU

The Young Institute serves as the premier resource for research and knowledge on security cooperation. The Young Institute advances the DSCU mission by fostering analysis, research, scholarship, and critical inquiry that advances the field of security cooperation, enables application of lessons learned, and promotes evidence-based decision-making.



#### Learn about the Young Institute

The views expressed in this conference are those of the speakers and do not represent the views of the U.S. Department of Defense, the Defense Security Cooperation Agency, or the Defense Security Cooperation University.

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#### SPECIAL THANKS

Dr. L. Celeste W. Gventer, DSCU President
Mr. Kareem Oweiss, Young Institute Director
Dr. Nadia Gerspacher, Conference Co-Chair
Dr. Nathan W. Toronto, Conference Co-Chair
Ms. Rahima-Nour Hamadi | Mr. Liam Arne | Mr. Ryan Walker | Ms. Jane Nunn
Dr. Marc Grinberg | Dr. Tova Norlén | Dr. Angela Riotto

#### THANK YOU TO PANEL CHAIRS

Dr. Kwasi Ansong | Mr. Tamim Asey | Dr. Linda Bishai | Dr. Scott Buchanan Ms. Sara Cousart | Dr. Sarah Detzner | Dr. Alexander Downes | Dr. Jason Fritz Maj Ludovica Glorioso | Mr. Alan Gorowitz | Dr. Gorana Grgić | Ms. Beth Grill Dr. Marc Grinberg | Mr. Christopher Haave | Mr. Christopher Hannigan Dr. Matt Houngnikpo | Dr. Rebecca Jensen | Dr. Howard Jones | Dr. Seth Jones Mr. Campbell Kane | Mr. Erik Leklem | Dr. Bryce Loidolt | Ms. Joanne Lostracco Dr. Erica Marat | Lt Col Dr. Jahara Matisek | Ms. Sahr Muhammedally Dr. Tova Norlén | Mr. Steven Peterson | Dr. Stephanie Petzing CDR Thomas Schmitz | Mr. Robert Timm | Dr. Nathan W. Toronto Ms. Ingrid Torres-McCollough | Mr. Pete Venoit | Dr. Sean Webeck

#### THANK YOU TO RAPPORTEURS

Ms. Elizabeth Carlisle | Mr. Zachary Fesen | Ms. Amy McCampbell Mr. Cole McDaniel | Mr. Constantine Stasinopoulos | Mr. Thomas Terrio Ms. Lorena Villavicencio | Ms. Andrea M. Walther-Puri

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#### **Conference Agenda**

#### October 27, 2024

#### 1630-1700, Early Registration & Check-In

Location: Pavilion Lobby

## 1700–1900, Welcome Reception & Celebration of DSCU's Five-Year Anniversary

Location: Pavilion

- Dr. Celeste Gventer, President, Defense Security Cooperation University
- The Honorable Cara Abercrombie, Acting Deputy Undersecretary of Defense for Policy
- Mr. Mike Miller, Director, Defense Security Cooperation Agency

#### October 28, 2024

#### 0730-0830, Registration & Check-In

Location: Atrium Ballroom

#### 0830-0900, Welcome Orientation

Location: Ballroom B

- Dr. Nadia Gerspacher and Dr. Nathan Toronto
- Ms. Rahima Nour-Hamadi

#### 0900-1000, Opening Ceremony & Keynote Address

Location: Ballroom B

- Mr. Kareem Oweiss, Director, Young Institute, Defense Security Cooperation University
- Dr. Celeste Gventer, President, Defense Security Cooperation University
- · Ms. Amanda Dory, Acting Under Secretary of Defense for Policy

#### 1000-1030, Break

#### 1030-1145, Panel Session 1: Partnership Strategies

#### 1A: Partnership Politics in Contested Environments

Security cooperation takes place in a context of competition for partner relationships. Short-, medium-, and long-term interests sway partners' decisions to maintain or deepen partnerships. Several factors drive these interests: the immediate political needs of key officials, survival calculations of regimes as a whole, and geopolitical interests that outlast regimes. This panel of academics, practitioners, and policymakers examines partner interests at these different levels of analysis to provide insights into how to combine them to shape partners' and prospective partners' security cooperation choices.

Location: Ballroom A

Chair: Dr. Sarah Detzner (U.S. Department of State)

- Dr. Sarah Detzner (U.S. Department of State) U.S. and PRC Competition for Security Partnerships in the Pacific Islands: Testing the Impact of Feared Domestic Unrest
- MAJ Matthew Hughes (Western Hemisphere Institute for Security Cooperation) – Riding the Waves of Change: U.S. and Chinese Security Cooperation in Latin America During the Pink Tide and Blue Wave
- Ms. Brianne Todd (National Security Council) The Value of Security Cooperation with Central Asia
- Dr. Joseph Karle (Defense Security Cooperation University) Balancing and Bandwagoning in Great Power Competition: Balancing with (or Against) the United States?
- Dr. Jennifer L. Erickson (Boston College) Cold War Redux? Comparing Arms Transfers in the Cold War and the "New Cold War"

#### 1B: Examining Influence in Security Cooperation

Security cooperation often aims to influence the behavior of partner nations. In practice, some partners align their behavior with U.S. goals, others do their best but lack political will or capacity, and others reject U.S. expertise and approaches. By exploring the strategic context, partner institutions, the role of Congress, and the ways that different programs engage a partner, this panel will draw out implications for when security cooperation is most likely to result in influence.

Location: Ballroom B

Chair: Dr. Marc Grinberg (Defense Security Cooperation University)

- Dr. Renanah Joyce (Georgetown University) Security Cooperation, Influence, and Strategic Competition
- Dr. Louis Alexandre Berg (Georgia State University) Host Country Political Institutions and Openings for Influence
- Dr. Christina Arabia (Congressional Research Service) The Role of Congress in Shaping Security Partnerships and Leveraging Influence

- Dr. Paul Angelo (William J. Perry Center for Hemispheric Defense Studies)
   Influence Through Empowerment: Leveraging International Education to Build Communities of Practice
- Dr. Nadia Gerspacher (Defense Security Cooperation University) Examining the Promise of Influence

#### 1C: Establishing the Value Proposition of U.S. Security Cooperation

This panel will examine the value proposition of U.S. security cooperation in a contested international security environment that includes such competitors as China and Russia. These competitors provide various forms of security cooperation across the globe, frequently at odds with U.S. and partner nation interests. Panelists will identify key components that contribute to articulating the value proposition of U.S. security cooperation, compare it with that of key competitors, and explore the implications for implementers on the ground.

Location: Hemisphere A

Chair: Dr. Seth Jones (Center for Strategic and International Studies)

- Dr. Seth Jones (Center for Strategic and International Studies) U.S.
   Security Cooperation in a Contested Environment
- Mr. Michael Wiltz (U.S. Army Southern European Task Force–Africa) The Cost of Not Asking Africa
- Mr. Daniel Cederberg (U.S. Department of State) Situating Security Assistance within a Policy Framework
- Dr. Dmitry Gorenburg (Center for Naval Analysis) Russian Efforts to Undermine U.S. Security Cooperation Initiatives
- Brig Gen (ret.) John Teichert (Capital Leadership) The Hard Power of Security Cooperation

#### 1D: Promoting Integrated Deterrence: Matching Ambition and Practice

In an era of accelerated competition and rising threats, integrated deterrence is a key aspiration of U.S. national security strategy. This panel explores the ambitious goals of integrated deterrence and the practical steps required to achieve it. Experts from a diverse range of fields will discuss multi-domain coordination, the role of emerging technologies, and fostering international partnerships. The panel will also address the challenges of integrating conventional and unconventional deterrence strategies, ensuring readiness, and sustaining long-term commitment among allied nations.

Location: Hemisphere B

Chair: Dr. Erica Marat (National Defense University)

• Dr. Aidan Winn (RAND Corporation) – Security Cooperation's Role in Integrating Deterrence and Campaigning in Strategic Competition

- Dr. Mohammed Hafez (Naval Postgraduate School) Maritime Security in the Gulf of Oman: Understanding Oman's Foreign Policy Dilemmas in Dealing with Iran
- Dr. Bernard Finel (George C. Marshall European Center for Security Studies) – Integrated Deterrence and Security Cooperation: Establishing the Foundations for Success
- Mr. Nicolas Jouan (RAND Corporation) More Interdependent but Stronger: Making European Conventional Deterrence Work with France and the United Kingdom

#### 1145-1300, Lunch

#### 1300-1415, Panel Session 2: Partnership Dynamics

#### 2A: Policy Alignment for Partnership Success

This panel brings together practitioners and policymakers to examine the extent to which U.S. security cooperation efforts align (or not) to U.S. policy priorities and expectations for partner interests and approaches to defense and security. Additionally, as the "partner gets a vote," this panel will also examine the role of partner policy objectives and will, including an examination of security cooperation in Montenegro and North Macedonia.

Location: Hemisphere A

Chair: Ms. Sara Cousart (Office of the Undersecretary of Defense for Policy)

- Mr. George Swift (Global Defense Reform Program) Primacy of Policy: Achieving Security Cooperation/Security Assistance Unity of Effort
- Mr. George Swift on behalf of Mr. Goran Ilioski (Former North Macedonia Ministry of Defense official) – Policy Alignment for Partnership Success: A View from the Partner and Ally
- Mr. Kevin Manley (Defense Security Cooperation Agency) A Mountain of Problems: Examining the Montenegro Joint Light Tactical Vehicle Program
- LTC Pete Roongsang (U.S. Army Human Resources Command) Policymaker Expectations of Security Cooperation Programmatic Support
- Mr. Grant Rumley (Washington Institute) Arms Transfers Amid an Era of Great Power Competition: Future Policy Considerations

#### 2B: Incorporating Innovation to Support Allies and Partners

Responding to dynamic international security threats, security cooperation thinkers and practitioners are developing, implementing, and scaling new ideas, services, processes, and business models to develop ally and partner capabilities to respond to shared security challenges. The panel will address the influence of public-private partnership on organizational innovation in defense policy; innovative ways to improve security

cooperation planning, processes, and activities; and incorporating non-traditional or commercial military solutions.

Location: Ballroom B

Chair: Mr. Alan Gorowitz (Defense Security Cooperation Agency)

- Dr. Megghi Pengili (University of Leeds) Deciding the Transformation of Defence: Public Private Partnerships and Organisational Learning
- Dr. Olatokunbo (Tokz) Awoshakin (U.S. Air Force Materiel Command) Leveraging Innovation and Collaboration as "Key Enablers" to Advance U.S. Bilateral Interests in the Gulf Region: Lessons from the USAF
- Mr. Andrew Dziengeleski (Defense Security Cooperation University)
   Intellectual Interoperability for the United States and Its Allies and Partners
- Mr. Jarrett Lane (Institute for Defense Analyses) Leveraging Commercial Technologies for Allies and Partners
- Lt Col Paul Griffith (U.S. Air Force Southern Command) Innovating Security Cooperation for Great Power Competition: A Grassroots Effort to Leverage the U.S. Innovation Ecosystem to Build Capabilities with Partners and Allies

## 2C: The Art and Science of Navigating Partnership Dynamics in the Twenty-First Century

The security cooperation enterprise is increasingly challenged to think creatively about how to address novel security challenges and shore up alliances and relationships. This panel considers the opportunities and challenges of this imperative. It will consider the logic of employing security assistance to signal to prospective adversaries and competitors, the dilemmas of reconciling conflicting priorities with our partners, and the promise of adapting security cooperation instruments to new policy areas.

Location: Ballroom A

Chair: Dr. Bryce Loidolt (National Defense University)

- Dr. Jen Moroney (RAND Corporation) Using "Combined Security Cooperation Partnering" to Counter China in the Pacific
- Dr. Vinay Kaura (Sardar Patel University of Police, Security, and Criminal Justice) – Deepening Cooperation and Coordination: Agenda for India-U.S. Defense and Security Partnership
- Dr. Özgür Özkan (Harvard Kennedy School) Understanding the Endurance of a Troubled Alliance: U.S.-Turkish Security Cooperation and Foreign Military Training Programs in Turbulent Times
- Dr. Veronica de Allende (Center for Naval Analyses) Security Cooperation Best Practices and Lessons Learned from the Field

 Mr. David McNevin (U.S. Army Southern European Task Force–Africa)
 Sustained Engagement: Two Decades of Partnership Developing the Intelligence Enterprise in Kenya

#### 2D: Supporting Partners for Intentional Civil-Military Relations

This panel will investigate how to create sustainable partnerships through attention to civil-military relations. Designed for security cooperation practitioners, it addresses dilemmas, tradeoffs, and factors essential for diagnosing and addressing challenges to effective civil-military relations in partner states. Panel papers include topics such as the effects of civil-military engagements in Tunisia, civil-military coordination in security cooperation, the importance of civil-military coordination in mitigating human insecurity, security and civil society interaction, and climate-related emergencies.

Location: Hemisphere B

Chair: Ms. Ingrid Torres-McCollough (Defense Security Cooperation University)

- Dr. Lindsay Cohn (U.S. Naval War College) Civil-Military Relations and Security Cooperation
- Ms. Ingrid Torres-McCullough (Defense Security Cooperation University) Toward Sustainable Security: The Vital Role of Civil-Military Coordination in Mitigating Human Insecurity
- Dr. Sharan Grewal (American University) U.S. Security Cooperation and Civil-Military Relations in Tunisia
- Dr. Jonathan Caverley (U.S. Naval War College) The Interaction of Security and Civil Society Assistance
- Ms. Jessica Olcott Yllemo (Center for Naval Analyses) Project on Civil-Military Cooperation in Climate Related Emergencies

#### 1415-1445, Break

#### 1445-1600, Panel Session 3: Industry Partnerships

#### 3A: Industrial Base Cooperation for Partnerships

Security cooperation is evolving, and industrial base cooperation is becoming essential to building lasting partnerships. This panel will explore the role of governments in fostering and enabling collaboration, touch on the achievements and limitations of existing bilateral and multilateral industrial base cooperation frameworks, and explore opportunities for partners to rethink the current paradigms of production, development, and sustainment.

Location: Ballroom A

Chair: Ms. Joanne Lostracco (Embassy of Canada)

 Dr. Thomas Ekström (Swedish Defence University) – Multilateral Public-Private Cooperation: A Prerequisite of Successful Military Operations in the Nordics

- Mr. Robert Foxcurran (Independent Historian) Institutional Evolution of NATO in Joint Acquisition over the First Quarter of the Twenty-First Century: Intergovernmental Agencies and the European Industrial Base and Industry
- Dr. Vasabjit Banerjee (University of Tennessee) Enhancing India's Security Cooperation: Human Capital and Options for U.S. Engagement
- Mr. George Topic (Center for Joint and Strategic Logistics) A Multilateral Approach to Logistics and Security Cooperation

## 3B: Readiness of the United States and Allies Given Industrial Base Capacity

Current conflicts in Ukraine and the Middle East shine a spotlight on readiness in the security cooperation enterprise and the U.S. defense industrial base. U.S. Department of Defense supply chains primarily support U.S. readiness and do not fully plan for complete partner dependence on the United States for sustainment and maintenance. Panelists will address the key stakeholders responsible for executing and administering the processes that provide defense articles and services to partner nations, then explore opportunities to enhance the timely delivery of capabilities.

Location: Hemisphere A

Chair: Mr. Pete Venoit (Defense Security Cooperation University)

- Dr. Jerry McGinn (George Mason University) A "Build Allied" Approach to Increase Industrial Base Capacity
- Mr. Brian Hobbs (Virginia Polytechnic Institute and State University) Defense Industry Offsets: The President's Hands on Policy
- Dr. Benjamin Tkach (Mississippi State University) Who Values "Value Arms" and Why? Defining Value Arms and Their Market
- Ms. Lisa Smith (Deputy Assistant Secretary of Defense for Product Support) Beyond Co-Development and Co-Production to Co-Sustainment

### 3C: Collaborating for Success: U.S. Government, Industry, and Partner Considerations

Russia's invasion of Ukraine, Middle East conflicts, and tensions in East Asia have led the United States and partners and allies to increase production of key defense capabilities. Leaders are realizing that they must work to enhance a more resilient and productive global defense industrial base. Using the Asia-Pacific region as a case study, panelists from government and industry will present perspectives on how they are adapting to address capability gaps and to discuss how to work together to fill them.

Location: Ballroom B

Chair: Mr. Christopher Haave (American League for Exports and Security Assistance)

Ms. Jennifer Hanley (L3Harris Technologies) – Global "Competimates":
 Capability Creation Through Industrial Partnerships

- Ms. Melissa Benkert (Office of the Under Secretary of Defense for Acquisition and Sustainment) The Global Defense Industrial Base: Addressing Global Security Cooperation Requirements
- Ms. Hwa Yu (Delta One LLC) Reciprocal Procurement: Securing Supply Chain Partners
- Dr. Joanna Spear (George Washington University) Do Direct Commercial Sales Bring the Same Partnership Building Benefits as Foreign Military Sales?
- Ms. Alison Petchell (Embassy of Australia) Procuring Together: Our Industry in the Global Defense Industrial Base

#### 3D: Mitigating Pitfalls in Arms Transfers

Balancing the objective to build strong alliances and partnerships with the requirement to protect sensitive defense technologies is complex. Moreover, driving greater efficiency in arms transfers has drawn a great deal of attention. With the burgeoning demand for U.S. weapons systems, the U.S. government's system of systems to support arms transfers is under increasing pressure to perform. Panelists will examine those systems from various stakeholder perspectives and explore options to improve the timeliness and effectiveness of U.S. arms transfers.

Location: Hemisphere B

Chair: Dr. Howard Jones (School of Security Cooperation Studies, DSCU)

- Ms. Michèle Hizon (Deputy Director, Defense Technology Security Administration) Understanding Technology Security and Foreign Disclosure
- Dr. Katie Ward (Air Force Life Cycle Management Center) Effects of Third-Party Transfers on Commercial Entities
- Mrs. Kristin Post (Defense Security Cooperation University) Legislative and Executive Bargaining Over Military Exports: Civil-Military Relations and Arms Sales
- Dr. Jennifer Spindel (University of New Hampshire) Defense Industrial Strategy for the Future of Conflict
- Mr. Jeffrey Malone (Naval Sea Systems Command) Navigating Challenges and Maximizing Impact: Perspectives from an International Consortium

#### 1600-1630, Break

#### 1630-1745, Panel Session 4: Learning Together

#### 4A: Empowering Partners Through Professional Military Education

Professional military education (PME) plays a significant role in building lasting partnerships. It prepares officers to engage in security cooperation activities and creates

conditions for partners to leverage education to develop key defense capabilities. This panel situates this knowledge chain in the larger international PME network in which U.S. allies, partners, and competitors operate. By understanding how this knowledge chain functions, the security cooperation workforce will be better positioned to develop meaningful partnerships based on PME activities.

Location: Ballroom A

Chair: Dr. Nathan Toronto (Defense Security Cooperation University)

- Dr. Nathan Toronto (Defense Security Cooperation University) Knowledge Flows: The Role of Professional Military Education in Capacity Building with U.S. Security Cooperation Partners
- MAJ Erin Lemons (U.S. Military Academy at West Point) The Evolving Network of International Professional Military Education
- Dr. Diane Zorri (University of South Florida) Reading Thucydides in Abu Dhabi: A Case Study of the UAE National Defense College
- Dr. Matthew Malcolm (Australian Army) The Contribution of Informal PME to a Comprehensive PME Strategy: The Case of Australia
- LTC Paul Aldaya (U.S. Army Command and General Staff College) Security Cooperation in Action: The Impact of International Military Officers at CGSC

#### 4B: Partner-Led and U.S.-Informed Institutional Capacity Building

Understanding the factors that enable successful institutional capacity building (ICB) efforts is essential for building lasting partnerships and supporting partners in efforts to develop governance processes to address security threats. Panelists will discuss their experience and research related to the dynamics and challenges that come with partner-driven requirements and U.S.-identified objectives in developing and executing a successful ICB efforts. Discussion will include lessons learned, common challenges, and approaches to enable ICB success.

Location: Ballroom B

Chair: Mr. Steven Peterson (Defense Security Cooperation University)

- Mr. Steven Peterson (Defense Security Cooperation University) Navigating Partner Dynamics for Successful Institutional Development
- Dr. Whitney Stewart (U.S. Department of State) Impact of the Global Defense Reform Program on Partner Institutional Capacity
- Dr. Bryce Loidolt (National Defense University) The Second Front: Lessons Learned from Institutional Capacity Building in Ukraine
- Mr. Wade Evans (Institute for Security Governance, DSCU) Institutional Capacity Building Case Study of Jordan
- Mr. Jason Vandenberg (Ministry Defense of Advisor, Bucharest) Making Soldiers the Center of Strategy: A Problem-Driven Approach to Human Resource Reform and Building Absorptive Capacity in Romania

#### 4C: Civilian Protection: Learning from Partners

International humanitarian law requires parties to a conflict to limit the impact of armed conflict on civilians. U.S. allies and partners are developing innovative approaches to tackle the complex challenges of civilian protection in urban warfare, asymmetric war, and large-scale combat operations. Panelists will share insights into doctrine, policies, training, and operational planning from recent operations, as well as U.S. security cooperation approaches to support partner efforts in mitigating civilian harm.

Location: Hemisphere B

Chair: Ms. Sahr Muhammedally (Defense Security Cooperation University)

- Brigadier General Stephen M. Huria (Kenyan Defense Forces) Kenyan Defense Forces Approach to Civilian Protection
- COL Steven Day (U.S. Special Operations Command) Civilian Protection from a Transregional Perspective
- Ms. Sahr Muhammedally (Defense Security Cooperation University) Observations on Civilian Protection in Ukraine
- Ms. Erin Densford (U.S. Africa Command) Working with Partners on Civilian Harm Mitigation
- Colonel Montano Almodovar (Armed Forces of the Philippines) Lessons on Civilian Protection during the Battle of Marawi in 2017

#### 4D: Connecting Atlantic and Pacific: Cross-Regional Cooperation

This panel gathers diverse international security scholars of cross-regional security cooperation among U.S. allies and partners in the Euro-Atlantic and Indo-Pacific. Panelists will analyze institutionalization of current initiatives, explore "networked minilateralism" in deterrence coordination and strategic messaging, examine the consolidation of liberal democratic norms as a strategic objective, examine NATO's approach to Indo-Pacific partners, and discuss the emergence of joint military exercises as a tool for cross-regional security cooperation.

Location: Hemisphere A

Chair: Dr. Gorana Grgić (Center for Security Studies, ETH Zurich)

- Dr. Gorana Grgić (Center for Security Studies, ETH Zurich) Future-Proofing U.S. Promotion of Cross-Regional Security Cooperation
- Dr. Thomas Wilkins (University of Sydney) How to Maximize "Networked Minilateralism": Challenges and Opportunities
- Dr. Rebecca Moore (Concordia College) NATO's Indo-Pacific Partners: The Strategic Value of a Cross-Regional Values-Based Community
- Ms. Mirna Galic (U.S. Institute of Peace) Consolidating NATO's Indo-Pacific Partnerships

#### **October 29th, 2024**

#### 0830-0945, Panel Session 5: Regional Realities

#### 5A: Navigating Partnership in the Indo-Pacific

Indo-Pacific security challenges continue to evolve and become more complex. Sovereignty and international norms are increasingly under duress. U.S. efforts to support partners facing these challenges have grown. But U.S. security cooperation requires new approaches and methods that better reflect the needs of partners in the region. Through a re-centering of partner perspectives, and a recalibrated approach to emerging technological and security dynamics, the United States can improve its prospects for successful partnerships in the years ahead.

Location: Ballroom B

Chair: Mr. Erik Leklem (Institute for Security Governance, DSCU)

- Mr. Sahipulhijaiman bin Sulaiman (Deputy Undersecretary, Policy and Strategic Planning Division, Ministry of Defence, Malaysia) – Navigational Aids for a Promising Future: Lessons from U.S. Engagements and Security Cooperation in Malaysia
- Ms. Elina Noor (Carnegie Endowment for International Peace) Journeys in a New Realm: Future U.S. Engagements on Cyber and Artificial Intelligence in Southeast Asia
- Dr. Brendon Cannon (Khalifa University) Enhancing Security Partnerships in the Indo-Pacific: Exploring the Informal Dynamics of the Quad

#### 5B: The Tyranny of the Tactical in MENA Partnerships

With the proliferation of crises in the Middle East–North Africa (MENA) region and given divergences in interests and allegiances, the U.S. security cooperation enterprise increasingly must balance the strategic objective of providing long-term military assistance to grow indigenous capabilities with supporting partners' immediate tactical requirements to counter urgent threats. Panelists will discuss the MENA security cooperation environment, looking at U.S. Central Command priorities; Israeli and Jordanian perspectives; and the impacts of politics, security, and information on regional security cooperation dynamics.

Location: Hemisphere B

Chair: Dr. Tova Norlén (Defense Security Cooperation University)

- Dr. Saud Al-Sharafat (Shorufat Center for Globalization and Terrorism Studies) Understanding the Partner: Tripartite Security Collaboration Between Jordan, the United States, and Israel
- Dr. Ehud Eiran (University of Haifa) Security Cooperation in the Post-Gaza War–Middle Eastern Strategic Reality: An Israeli Perspective

- Dr. Jean-Loup Samaan (National University of Singapore) Lessons from United States–Gulf Missile Defense Cooperation
- Dr. Daniel Byman (Center for Strategic and International Studies) –
   Disinformation and Security in the Middle East
- LTC Christopher Baldwin (Office of Defense Cooperation, Beirut) A
  Perspective on Partnership from Lebanon

#### 5C: Working in Collaboration with African Partners

Partnerships with countries across Africa are strategically important, and collaboration is ridden with challenges and opportunities. Security cooperation is a vital tool for addressing security threats, but partnerships require a keen understanding of demographic, social, political, and governance contexts to engage effectively and sustainably. Panelists will share insights on various aspects of cooperating with African partners on security issues and explore the inherent conflict between influence expansion and diversification of critical supply chains, on the one hand, and mutually beneficial partnerships, on the other.

Location: Hemisphere A

Chair: Dr. Matt Houngnikpo (Independent Scholar)

- Dr. Matt Houngnikpo (Independent Scholar) Africa as a Challenging Security Cooperation Partner
- Mr. Alexander Palmer (Center for Strategic and International Studies) How Russia Uses Disinformation to Undermine Security Cooperation in Africa
- Ms. Jessie Evans (National Security Council) U.S. Engagement in Southern Africa
- Dr. Folahanmi Aina (University of London) Unpacking the Complexities in U.S.-Nigerian Security Cooperation Toward Security Provisioning: Local Dynamics, Contexts, and Realities
- COL Michael Wise (U.S. Army War College) Understanding Great Power Security Cooperation in Africa

#### 5D: Reflections on Ukraine

The assistance provided to Ukraine, particularly since February 2022, has been qualitatively and quantitatively different from aid provided to partner states in previous conflicts. While Ukraine has managed some impressive accomplishments, in part by leveraging assistance, outcomes have not met expectations. This panel considers the successes, challenges, and implications of the various forms of assistance provided to Ukraine in its self-defense against Russia, with an eye to identifying lessons and evidence that can inform security assistance to Ukraine and other countries in the future.

Location: Ballroom A

Chair: Dr. Rebecca Jensen (Canadian Forces College)

- Ambassador Bill Taylor (U.S. Institute of Peace) Ukrainian Perspectives on Western Security Assistance
- Dr. Rebecca Jensen (Canadian Forces College) Challenges for Coalition-Building in Crisis
- Mr. Jeff King (Joint Center for International Security Force Assistance) –
   Capability Development for Forces in Crisis and Conflict
- Ms. Catherine Sendak (Center for European Policy Analysis) Learning from Cases of Long-Term Security Assistance
- Ms. Marisa Bassett (Defense Institute for International Legal Studies, DSCU) – Integrating Security Cooperation Lessons from Ukraine with Partners in Russia's Near Abroad

#### 0945-1015, Break

#### 1015-1130, Panel Session 6: Functional Approaches

#### 6A: Crisis Security Cooperation

This panel will investigate how the security cooperation enterprise responded to the crises in Ukraine and Israel and propose an analytical framework for addressing the security cooperation response to future crises. Discussions will address the challenges, tradeoffs, and factors essential for crafting properly tailored responses to partner demands in a crisis. Panelists will examine this framework and propose refinements and improvements.

Location: Ballroom B

Chair: Mr. Robert Timm (Defense Security Cooperation University)

- Mr. Robert Timm (Defense Security Cooperation University) A Proposed Analytical Framework for Crisis Security Cooperation
- Ms. Lauren Chapman and Mr. Andrew King (Defense Security Cooperation Agency) Country Portfolio Director Perspectives on Crisis Security Cooperation
- Dr. Bryan Riddle (Naval Postgraduate School) A Combatant Command Perspective on Crisis Security Cooperation
- Ms. Alaina Garrett (Office of the Undersecretary of Defense for Policy) –
   A Pentagon Perspective on Crisis Security Cooperation

#### 6B: Working with Partners Toward Global Health Preparedness

Global health engagement (GHE) provides a policy and operational concept enabling the strategic application of the full spectrum of U.S. Department of Defense health and medical activities for security cooperation objectives. Panelists will discuss how GHE enhances outcomes for DOD, including how global health security—driven planning enables sovereignty and counters mis- and dis-information, how GHE supports integrated

deterrence and medical requirements for irregular warfare, and how GHE expands the aperture of support to partnership-related biodefense goals beyond traditional programs.

Location: Hemisphere B

Chair: Dr. Stephanie Petzing (Office of the Under Secretary of Defense for Policy)

- Ms. Francesca C. Music (Office of the Under Secretary of Defense for Policy) – DOD Global Health Engagement: DOD Policy for Health and Medical Engagement with Partners
- Ms. Jessica A. Bell (Office of the Under Secretary of Defense for Acquisition and Sustainment) Biodefense Council: Addressing Reforms from the Biodefense Posture Review
- Mr. Aaron Jay (Office of the Under Secretary of Defense for Policy) Allies and Partners in Biodefense
- Col Elizabeth Erickson (U.S. Air Force Medical Service) Health and Medical Considerations in Irregular Warfare
- CAPT Dr. Danny Shiau (Uniformed Services University) The Future of DOD Global Health Engagement: Best Practices for Implementation

## 6C: Beyond the Technical: Accounting for the Complexity of the Maritime Security Domain

The number and variety of threats that the United States addresses with partners in the maritime security domain are growing quickly. This panel will discuss bilateral and multinational approaches to solve myriad challenges and seize opportunities in the maritime domain, from climate change and resource exploration to the control of strategic sea lanes. The Indo-Pacific will provide context for the discussion with perspectives from littoral states in the region on methods to enhance cooperation.

Location: Hemisphere A

Chair: CDR Thomas Schmitz (Headquarters, Department of the Army G-3/5/7)

- Dr. Michael Woldemariam (University of Maryland) Littoral States and Strategic Maritime Corridors in an Era of Geopolitical Rivalry: Regional Responses to the Red Sea "Scramble"
- Dr. James Hauger (Climate and Environmental Security LLC) Climate Change and Maritime Security: Challenges and Prospects for Cooperation for the Quad
- Ms. Amparo Pamela Fabe (Philippine National Police College) Building U.S.-Philippine Defense Security Cooperation in an Era of Maritime Coercion
- CDR Thomas Schmitz (Headquarters, Department of the Army G-3/5/7)
   Cohesive Security Assistance: Donating, Sustaining, and Equipping Maritime Assets Involved in Multinational Operations

• Lieutenant Colonel Ronald Mañeje (Department of National Defense, Philippines) – Philippine Rise: Securing a Strategic Position in the Pacific for Maritime Security and Resource Exploration

## 6D: Adapting Partnerships in Technological Domains: What Have We Learned?

Understanding the nature and scope of knowledge-sharing and capacity-building in technological domains is essential to helping partners benefit from new advances. This panel explores the dynamic landscape of security cooperation in the space and cyber domains, then discusses building partner capacity in these evolving domains, addressing their unique challenges and offering regional and global insights on adapting technological cooperation to meet emerging security needs.

Location: Ballroom A

Chair: Mr. Campbell Kane (U.S. Air Force)

- Col John Fontejon (Defense Security Cooperation Agency) The Existing Strengths and Challenges in the Security Cooperation Enterprise and How They Apply to the DOD Space Enterprise
- Dr. Chris Dolan (Pennsylvania State University) United States–Kosovo Mutual Defense Cooperation: Building Stability and Security in the Western Balkans
- Mr. David Radcliffe (Defense Security Cooperation University) Cyber Security Cooperation
- Colonel Evans Ombati Onchweri (Kenya National Defence University) –
   Cyber Security Needs and Capacities from the Kenyan Perspective

#### 1130-1300, Lunch

#### 1300-1415, Panel Session 7: Measure Twice, Cut Once

#### 7A: Understanding Allied and Partner Perspectives

This panel provides an array of perspectives from allies and partners on fostering interoperability, developing cultural awareness, managing partnerships, and cooperating and collaborating. The panel will also focus on adopting best practices and lessons learned from the field. Panelists will examine how the U.S. National Security Strategy and the U.S. National Defense Strategy may need to catch up to stringent Congressional oversight requirements, sometimes leading to disconnects with U.S. partners and potentially driving them toward U.S. adversaries.

Location: Ballroom B

Chair: Dr. Kwasi Ansong (Defense Security Cooperation Agency)

 Ms. Ewa Andryjalowicz (State House of Representatives, Germany) – Managing Long-Term Collaboration with the EU Given Polish and German Asymmetric Threat Perceptions

- Mr. Rafaqat Ali Raja (Office of Defense Representative, Pakistan) Managing Allied Partnerships
- CDR Rachael Gosnell (George C. Marshall European Center for Security Studies) – Security Cooperation in the High North
- Dr. Michael Shurkin (14 North Strategies) Bridging Material and Non-Material to Promote Interoperability
- Ms. Sarah Fusco (Center for Naval Analyses) Security Cooperation and Civilian Harm Mitigation and Response

#### 7B: Developing Metrics for Better Partner Outcomes

An emphasis on performance has resulted in a "movement" where practitioners and scholars seek the best way to measure and understand agency and program performance. Panelists will provide an overview of the academic literature on organizational performance and incorporate insights from practitioners who carry out assessment, monitoring, and evaluation (AM&E), exploring questions such as: What does performance mean for security cooperation? How do AM&E systems and metrics contribute to performance? What is the importance of thinking of performance management systems as systems of information processing?

Location: Ballroom A

Chair: Dr. Sean Webeck (Defense Resources Management Institute, DSCU)

- Dr. Sean Webeck (Defense Resources Management Institute, DSCU) –
   Performance Management: What Is It and What Is Its Appeal?
- Dr. Liudmila Mikhailova (Coalescion) Monitoring and Evaluation Frameworks for International Security Cooperation Programs: Are We Doing It Right?
- Mr. Clayne Bradley (Joint Center for International Security Force Assistance) Complementing the Strategic Security Cooperation Initiative Assessment, Monitoring, and Evaluation Model: A Partner-Centric Approach
- Dr. Rebecca Jensen (Canadian Forces College) Choosing the Right Partners: Measures of Distance and the Success of Security Force Assistance
- COL William Duncan (U.S. Army War College) Objective-Oriented, Data-Informed Security Cooperation

#### 7C: Understand First, Plan Second

Security cooperation takes place in a complex environment, with widely varying interests, limited staff, and expiring funds. Return on investment depends heavily on understanding partner context, absorptive capacity, partner will, and viability of programs. Assessments to gauge the art of the possible tend to be more precise when combining evidence-based tools rather than the good intentions of security cooperation

practitioners. This panel offers systematic, in-depth insights into partner context that planners can use to impact outcomes in security cooperation programming.

Location: Hemisphere B

Chair: Dr. Linda Bishai (Institute for Defense Analyses)

- Ms. Ashley Bybee (Institute for Defense Analyses) Absorptive Capacity of African Military Forces: An Assessment Framework
- Dr. Spencer Willardson (Stephen F. Austin State University) A Framework to Study Joint Military Exercise Networks and Dynamics
- Ms. Shawn Baker-Garcia (Coalescion) Applying Stakeholder Ecosystem Mapping and Assessment to Advance Security Goals and Outcomes
- Ms. Sarah Bufano (Global Defense Reform Program) Partner Nation Dynamics, Policy Priorities, and Interagency Perspectives: GDRP Project Selection and Design
- COL John Suggs (U.S. Southern Command) Back to the Future in Security Cooperation: A Desired Steady State, Arc of Engagement, and Metrics as a GPS

#### 7D: Reimagining Security Cooperation Beyond NATO Allies

Innovation in U.S. security cooperation is key to building lasting partnerships, especially among non-NATO countries. This panel dives into the strategic, political, and cultural landscapes of non-NATO partners to enhance cooperation and tackle global security challenges with fresh, out-of-the-box solutions. Case studies run the gamut, from Djibouti, Uganda, and Israel to Latin America, Somalia, and Saudi Arabia.

Location: Hemisphere A

Chair: Mr. Tamim Asey (King's College London)

- LTC Wes Chaney (U.S. Army Security Assistance Command) Understanding the Partner from a SCO to a Country Program Director to a Logistics Supply Specialist: Insights from Five Cases
- Mr. Isaac Lubega (Office of Security Cooperation, Uganda) Security Cooperation on the African Continent: A Case Study of Uganda
- Mr. Tamim Asey (King's College London) Understanding the Role of Political and Strategic Culture in Forging or Impending Security Cooperation: How Non-EU and Non-NATO Partners Perceive Defense and Security Cooperation with the United States
- Dr. Daniel Mabrey (University of New Haven) Security Cooperation Structures for Partner Understanding and Engagement: A Reflection from the Kingdom of Saudi Arabia
- Dr. William Godnick (William J. Perry Center for Hemispheric Defense Studies) – The Militarization of Public Security in Latin America: Challenges and Obstacles to U.S. Security Cooperation

#### 1415-1445, Break

#### 1445-1600, Panel Session 8: Execution Considerations

## 8A: Overlooked Challenges and Opportunities for U.S. Security Cooperation

Although security cooperation as traditionally conceived involves two states, the United States is increasingly working with non-state actors to achieve shared goals, even while continuing to partner with other states. This panel features general and case-specific work on the effectiveness of U.S. security cooperation with states and non-state partners in Asia, including in Iraq, Syria, Northeast India, Bangladesh, and the Western Pacific. Panelists seek to understand what explains success and failure in these diverse collaborations.

Location: Ballroom A

Chair: Dr. Alexander Downes (George Washington University)

- Lieutenant Colonel Sarder Ali Haider (Bangladesh Army) Navigating Complex Terrains: Fostering Security Cooperation Amid Non-State Actor Dynamics in Myanmar and Northeast India
- Dr. Rachel Metz (George Washington University) The Causes and Consequences of Contingency Access
- Mr. Ido Levy (American University) Clan, Charisma, and Party Politics: Understanding the Iraqi Peshmerga as a Fighting Force and U.S. Security Partner
- Dr. Min J. Kim (George Washington University) United States Security Assistance to Nonstate Actors: Trends, Effectiveness, and Policy Implications
- Dr. Amy Austin Holmes (George Washington University) Security Cooperation with State, Non-State, and Hybrid Actors in Syria and Iraq: Explaining Variance Between Success and Failure

#### 8B: The Changing Character of Security Cooperation

As great power competition increases, the United States and many of its allies and partners are shifting security force assistance (SFA) efforts to improving conventional warfighting capabilities in strategically important regions. This panel illustrates these changes by assessing the features and challenges of SFA in South America, Africa, the Middle East, Europe, and Asia. Panelists will analyze the politics and impediments to successful delivery and absorption of SFA; the value and role of interoperability and gender; and the impact of colonial heritage on military forces.

Location: Ballroom B

Chair: Lt Col Dr. Jahara Matisek (U.S. Naval War College)

 Dr. Alexandra Chinchilla (Texas A&M University) – Security Cooperation with Ukraine (2014–2022): Lessons Learned and Implications for Taiwan

- Dr. Fabiana Perera (Defense Security Cooperation University) Shared Values? Women, Peace, and Security in Security Cooperation
- Dr. Will Reno (Northwestern University) The Changing Face of Security Assistance in Europe, Africa, and Asia
- MAJ James Micciche (XVIII Airborne Corps) The Partner's Partner: Exploring Proxy Security Cooperation Efforts
- Ms. Julia Raven (University of California, Berkeley) Reforming Post-Colonial African Militaries: Do International Interventions Work?

#### 8C: Empowering Implementers

This panel is designed to empower implementers by providing new perspectives on assessing cultural competencies and developing experiential knowledge, which are critical to building strong relationships between the United States and its allies and partners. Panelists will provide keen insights into the application of security assistance funding and the ways in which security cooperation can address the evolving challenge posed by China. Finally, they will update implementers on the women, peace, and security (WPS) initiative and how WPS can enhance security cooperation outcomes.

Location: Hemisphere A

Chair: Ms. Beth Grill (RAND Corporation)

- Dr. Louise Rasmussen (Global Cognition) Assessing Personnel Readiness for Working Effectively with Partners: Reliability and Validity of a Cognitive Interview Approach
- Ms. Lynette Stevenson (DALS Credit Solutions Co.) Financial Diplomacy and Cultural Intelligence: A Pathway to Building Lasting Partnerships
- Dr. Jennifer Cunningham (Booz Allen Hamilton) Women, Peace, and Security Cooperation: From "So What?" to "Now What?"
- Mr. Kareem Oweiss (Defense Security Cooperation University) One Size Fits One

#### 8D: Partners Managing Patrons

States providing security cooperation (patrons) see themselves as the principal and the recipient (partner) state as their agent. However, partners can flip these principal-agent roles. This panel explores the complexity of the patron-partner relationship. Panelists will address the conditions that flip the traditional relationship, the consequences of non-unitary partners, and the role of conditionality.

Location: Hemisphere B

Chair: Dr. Jason Fritz (Defense Security Cooperation University)

 Dr. Barbara Elias (Bowdoin College) – Duck and Cover: How Local Partners Manage American Patrons

- Mr. James Cunliffe (UK Government Conflict, Stability, and Mediation Unit) – Understanding Iraqi Security Partnerships, 2017–2024
- Major General Francesco Olla (Italian Army) Building Trust, Forging Partnerships: A Common Challenge for Security Cooperation
- Ambassador Javid Ahmad (Atlantic Council) Integrating Military Diplomacy and Security Incentives in Negotiation Processes of Security Partners: A Case Study Analysis of Afghanistan

#### 1600-1630, Break

#### 1630-1745, Panel Session 9: Implementation Focus

#### 9A: Anatomy of a Strategic Advisor

A strategic advisor is essential to the conduct of institutional capacity building, and a successful strategic advisor provides more than just expertise. Understanding the qualities of successful advisors is essential to the selection and development of personnel that support the U.S. Department of Defense's security cooperation and institutional-capacity-building objectives, and is just as essential for building lasting partnerships. Discussion will include lessons learned, common challenges, and approaches to enable advisor success.

Location: Ballroom A

Chair: Dr. Scott Buchanan (Office of the Under Secretary of Defense for Policy)

- Mr. Doug Jordan (Joint Special Operations University) Anatomy of a Security Cooperation Advisor: Lessons Applied from the Ministry of Defense Advisor Program
- Dr. Valbona Zeneli (Atlantic Council) How to Work with Partners on Building Effective National Security Strategies
- Maj Sharon Rollins (U.S. Cyber Command) Exploring the Human Element of Cyber and Technology Security Cooperation
- Mr. George Swift (Global Defense Reform Program) Finding the Reform Agents

#### 9B: Tapping into the Promise of Security Force Assistance

Achieving the promise of security force assistance requires managing a complex environment, where institutional entities, informal stakeholders, and military operators are interdependent, resulting in potentially disruptive behavior at the strategic, operational, and tactical levels. Panelists will emphasize the importance of understanding local context and the human factor, security partnership models, promoting prevention measures, and supporting initiatives to promote integrity and good governance in the security sector.

Location: Hemisphere B

Chair: Maj Ludovica Glorioso (NATO Security Force Assistance Centre of Excellence)

- Ms. Susan Pond (York University) Tools for Promoting the Rule of Law and Good Governance in Crisis Zones
- Ms. Bettina Kircher (Independent Consultant) Understanding the Local Context of a Mission as a Key Enabler to Providing Advisory and Capacity Building Support
- Dr. Whitney Grespin (Defense Security Cooperation University) Contracted Contributions to the Security Force Assistance Enterprise
- BG Kevin Lambert (Security Force Assistance Command) Advisors in Conflict
- COL Brandon Teague (5th Security Force Assistance Brigade) From Episodic Engagements to Persistent Partnerships: Enhancing Stability Through Comprehensive Security Cooperation

#### 9C: Investing in International Military Education

At the individual and institutional levels, traditional professional military education (PME) and complementary U.S. Department of Defense–funded training and education programs build competencies that contribute to career advancement and promote partner-led institutional reform and institutional capacity building. But institutional mismatch, resource scarcity, and uncoordinated expectations sometimes make success difficult. Panelists will examine how the United States and its partners work to realize a return on their considerable investments in PME, including through cultivating alumni networks of practice after graduation.

Location: Hemisphere A

Chair: Mr. Christopher Hannigan (Defense Security Cooperation University)

- Mr. Devin Hess (National Defense University) Investment in International Military Alumni: Challenges and Outcomes
- Dr. Ike Ejikeme (New Jersey City University) The U.S. International Military Education Training Program and Its Impacts on the Career Advancement of West African Graduates
- Dr. Sandor Fabian (Irregular Warfare Center) Foreign Military Training and Socialization: An Examination of Human Capital and Norm Transmission Between Allies
- Lieutenant Colonel Ali Haxhimustafa (Kosovo Security Force) Successes in Institutional Capacity Building: The Case of U.S. Security Cooperation in Kosovo
- Mr. Clay Benton (Defense Security Cooperation University) Leveraging International Military Alumni: A Future Vision

## 9D: Overcoming the U.S. Bureaucracy for Sustainable Partnership Outcomes

Addressing security challenges in a timely manner, and with the right funding mechanisms and resources, often requires complex coordination across U.S. implementing agencies. This is especially true when dealing with hybrid, irregular, or gray-zone threats. Panelists will discuss cases where poor collaboration hampered security cooperation efforts, or where funding mechanisms or authorities prevented a timely response, as well as a tool that offers a more holistic, partner-centric approach to coordination, centered on the political and economic drivers of insecurity.

Location: Ballroom B

Chair: Dr. Tova Norlén (Defense Security Cooperation University)

- Ms. Tammy Palacios (New Lines Institute for Strategy and Policy) Interagency Coordination and Security Cooperation Informed by Civilian Engagement Security Strategies of Bad Actors: Al-Qaeda Affiliate JNIM in the Sahel
- Dr. Greg Roberts (U.S. Department of State) Country Security Sector Assistance Assessments: Toward a Common Approach
- COL Kevin Murphy (New Jersey National Guard) The State Partnership Program: Evolving Authorities and Funding to Meet Emerging Global Challenges
- Ms. Aneliese Bernard (Strategic Stabilization Advisors) Synergizing Security Cooperation with Other U.S. Government Activities to Strengthen Overall Strategy

#### October 30th, 2024

#### 0900-1000, Fireside Chat on Security Cooperation Policy

Location: Ballroom B

Chair: Mr. Kareem Oweiss (Defense Security Cooperation University)

- Mr. Christopher Mewett, Deputy Assistant Secretary of Defense for Global Partnerships, Office of the Secretary of Defense, U.S. Department of Defense
- Ms. Laura Cressey, Acting Deputy Assistant Secretary for Regional Security and Arms Transfers, Bureau for Political-Military Affairs, U.S. Department of State
- Dr. Stephen Tankel, Director, Defense Policy and Strategy, National Security Council
- Mr. David Bortnick, Professional Staff Member, House Appropriations Committee

#### 1000-1130, Posters on Security Cooperation Practice

Location: Ballroom A

Chair: Dr. Nadia Gerspacher

Posters are meant to share processes, systems, and approaches relevant to security cooperation. They are descriptive in scope and visual in nature. The overall intent is for programs, bureau, offices, and agencies to have an opportunity to showcase how they manage projects and approach programs. Posters are meant to inform the communities of interest and practice.

#### Agencies & Programs Represented

- Ms. Jessica Yllemo (Center for Naval Analyses) Overview of the Center for Naval Analyses
- Ms. Lia Janzer (Center for Naval Analyses) Climate Security Alert Tool (CSAT)
- Mr. Ron Weinberger (Andromeda Systems) Country Team Australia Repair Line
- Ms. Holly South (Defense Acquisition University) Defense Acquisition University Support to Defense Security Cooperation University
- Mr. Eric Larson (Defense Security Cooperation Service) Defense Security Cooperation Service
- Ms. Coleen Pierce (Defense Security Cooperation University) DSCU Enterprise Digital Transformation
- Mr. Erik Leklem (Defense Security Cooperation University) U.S. Institutional Capacity Building (ICB) Malaysia: A Case Study
- Ms. Janice Lam (Defense Security Cooperation Agency) DOD Performance Improvement and Effectiveness Directorate: Assessment, Monitoring, and Evaluation
- Mr. Alex Gervacio (Defense Security Cooperation Agency) DSCA Office of Business Operations Competitive Financing Initiative
- Ms. Shadi May (16th Air Force–AFCYBER) Information Sharing and Technology Transfers
- Ms. Marissa Bassett (Defense Institute of International Legal Studies, DSCU) – Legal Institutional Capacity Building in Ukraine
- Mr. Jason Marker (Defense Security Cooperation Agency) The Foreign Military Sales Process
- Ms. Andrea Gjorevski (George C. Marshall European Center for Security Studies) – Partner Language Training Center Europe
- Colonel Matteo Luciani (NATO Security Force Assistance Centre of Excellence) NATO Security Force Assistance Centre of Excellence
- Mr. Douglas Simon (Secretary of the Air Force, Acquisition) Anti-Tamper Executive Agent

- Mr. Mike Skaggs (Defense Security Cooperation Organization Institute, DSCU) – The Defense SCO Institute: Transforming SCO Education
- Mr. Marty Holland (Defense Security Cooperation University) Security Cooperation Workforce Development Program: Human Capital Initiative
- Maj Richard Cook (U.S. Air Force 71st Student Squadron) U.S. Air Force Pilot Training
- LTC Tanner Jones (U.S. Army Training and Doctrine Command) Multinational Contribution Integration (MCI) Model
- Ms. Amanda Ans, Ms. Sarah Bufano, and Ms. Alexandra LaRosa (U.S. Department of State) – Global Defense Reform Program
- Ms. Kellie Hunn (Uniformed Services University of the Health Sciences)
   Health Emergencies in Large Populations (HELP) Workshop

#### 1130-1200, Conference Debrief

Location: Ballroom B

Chair: Mr. Kareem Oweiss (Defense Security Cooperation University)

• University students pursuing advanced studies in related academic fields

#### 1200-1230, Closing Ceremony

Location: Ballroom B

- Ms. Madeline Mortelmans, Performing the Duties of Assistant Secretary of Defense for Strategy, Plans, and Capabilities
- Dr. Celeste Gventer, President, Defense Security Cooperation University

#### 1230-1330, Lunch

#### 1330-1630, Security Cooperation Enterprise Session

Location: Ballroom B

The Security Cooperation Enterprise Session provides an opportunity for practitioners to capture and share products, ideas, and action items identified during panel discussions to inform future security cooperation strategies, policies, and implementation approaches. The Defense Security Cooperation University's Brigadier General Charles Young Research, Analysis, and Lessons Learned Institute (Young Institute) will facilitate the Security Cooperation Enterprise Session and capture ideas shared to inform security cooperation practice and lessons learned activities. The Security Cooperation Enterprise Session includes all current U.S. federal government civilian, military, and contractors involved in the oversight, management, and/or execution of security cooperation programs and activities.

#### 1330-1630, Researcher Session

Location: Ballroom A

The Researcher Session brings together scholars to discuss how to advance the study of security cooperation. The session will explore the use of research in the practice of security cooperation and recent attempts to build new academic subfields. Following large-group sessions, participants will break into smaller action groups to solve specific research challenges and develop plans for growing the field of security cooperation studies. The Researcher Session includes researchers and those interested in the development of a research field of security cooperation.

#### **Presenters**

Note: entries listed alphabetically by last name.

#### **Panelists & Poster Presenters**

**Ambassador Javid Ahmad**, Atlantic Council

**Dr. Folahanmi Aina**, University of London

**Brigadier General (ret.) Saud al-Sharafat**, Shorufat Center for Globalization and Terrorism Studies

LTC Paul Aldaya, U.S. Army Command and General Staff College

**Mr. Glenn Anderson**, Defense Security Cooperation Agency

**Ms. Ewa Andryjalowicz**, State House of Representatives, Germany

**Dr. Paul Angelo**, William J. Perry Center for Hemispheric Defense Studies

**Ms. Amanda Ans**, Global Defense Reform Program

**Mr. Kwasi Ansong**, Defense Security Cooperation Agency

**Dr. Christina Arabia**, Congressional Research Service

Mr. Tamim Asey, King's College London Dr. Olatokunbo (Tokz) Awoshakin, U.S. Air Force Materiel Command

**Mr. Thomas Bajus**, Defense Security Cooperation University

Ms. Shawn Baker-Garcia, Coalescion Dr. Vasabjit Banerjee, University of Tennessee

**Ms. Marisa Bassett**, Defense Security Cooperation University

**Ms. Jessica Bell**, Office of the Under Secretary of Defense for Acquisition & Sustainment

**Mr. Clay Benton**, Defense Security Cooperation University

**Dr. Louis Alexandre Berg**, Georgia State University

**Ms. Aneliese Bernard**, Strategic Stabilization Advisors

**Mr. Clayne Bradley**, Joint Center for International Security Force Assistance

**Dr. Scott Buchanan**, Office of the Under Secretary of Defense for Policy

**Ms. Sarah Bufano**, U.S. Department of State

**Dr. Ashley Bybee**, Institute for Defense Analyses

**Dr. Daniel Byman**, Center for Strategic and International Studies

**Dr. Brendon J. Cannon**, Khalifa University

**Dr. Jonathan Caverley**, U.S. Naval War College

**Mr. Daniel Cederberg**, U.S. Department of State

LTC Wes Chaney, U.S. Army Security Assistance Command

**Ms. Lauren Chapman**, Defense Security Cooperation Agency

**Dr. Alexandra Chinchilla**, Texas A&M University

**Dr. Lindsay Cohn**, U.S. Naval War College

Maj Richard Cook, U.S. Air Force Ms. Sara Cousart, Office of the Under Secretary of Defense for Policy **Mr. James Cunliffe**, UK Government, Conflict, Stability, and Mediation Unit

**Dr. Jennifer Cunningham**, Booz Allen Hamilton

**COL Steven Day**, U.S. Special Operations Command

**Dr. Veronica De Allende**, Center for Naval Analyses

Ms. Erin Densford, U.S. Africa Command Dr. Sarah Detzner, U.S. Department of State

**Dr. Chris Dolan**, Pennsylvania State University

**Dr. Alexander Downes**, George Washington University

**COL Bill Duncan**, U.S. Army War College **Mr. Andrew Dziengeleski**, Defense Security Cooperation University

**Dr. Ehud Eiran**, University of Haifa

**Dr. Ike Ejikeme**, New Jersey City University

**Dr. Thomas Ekström**, Swedish Defence University

**Dr. Barbara Elias**, Bowdoin College **Col Elizabeth Erickson**, U.S. Air Force Medical Service

**Dr. Jennifer Erickson**, Boston College **Ms. Jessie Evans**, National Security Council

**Mr. Wade Evans**, Defense Security Cooperation University

**Ms. Amparo Pamela Fabe**, Philippine Public Safety College

**Dr. Sandor Fabian**, Irregular Warfare Center

**Dr. Bernard Finel**, George C. Marshall European Center for Security Studies **Col John Fontejon**, U.S. Air Force

**Mr. Robert Foxcurran**, Independent Historian

**Dr. Jason Fritz**, Defense Security Cooperation University

**Ms. Sarah Fusco**, Center for Naval Analyses

**Ms. Mirna Galic**, U.S. Institute of Peace **Dr. Nadia Gerspacher**, Defense Security

Cooperation University

**Mr. Alex Gervacio**, Defense Security Cooperation Agency

**Ms. Andrea Gjorevski**, Defense Security Cooperation Agency

**Maj Ludovica Glorioso**, NATO Security Force Assistance Centre of Excellence

**Dr. William Godnick**, William J. Perry Center for Hemispheric Defense Studies

**Mr. Alan Gorowitz**, Defense Security Cooperation Agency

**CDR Rachael Gosnell**, George C. Marshall European Center for Security Studies **Ms. Michele Greenstein**, U.S. Department of State

**Dr. Whitney Grespin**, Defense Security Cooperation University

**Dr. Sharan Grewal**, American University **Dr. Gorana Grgić**, Center for Security Studies, ETH Zurich

Ms. Jennifer Griffin, U.S. Africa Command

Lt Col Paul Griffith, U.S. Air Force Southern Command

Dr. Beth Grill, RAND Corporation

**Dr. Marc Grinberg**, Defense Security Cooperation University

Mr. Christopher Haave, American League for Exports and Security Assistance Dr. Mohammed Hafez, Naval Postgraduate School

**Lieutenant Colonel Sarder Ali Haider**, Bangladesh Army

**Ms. Rahima Hamadi**, Defense Security Cooperation University

**Ms. Jennifer Hanley**, L3Harris Technologies

**Mr. Christopher Hannigan**, Defense Security Cooperation Agency

**Dr. James Hauger**, Climate and Environmental Security LLC

**Lieutenant Colonel Ali Haxhimustafa**, Kosovo Security Force **Mr. Devin Hess**, National Defense University

**Ms. Michèle Hizon**, Defense Technology Security Administration

**Mr. Brian Hobbs**, Virginia Polytechnic Institute and State University

**Mr. Marty Holland**, Defense Security Cooperation University

**Dr. Amy Austin Holmes**, George Washington University

**Dr. Matt Houngnikpo**, Independent Scholar

**MAJ Matthew Hughes**, Western Hemisphere Institute for Security Cooperation

**Ms. Kellie Hunn**, Uniformed Services University

**Ms. Lia Janzer**, Center for Naval Analyses **Mr. Aaron Jay**, Office of the Under Secretary of Defense for Policy

**Dr. Rebecca Jensen**, Canadian Forces College

**Mr. Alan Johnson IV**, Defense Security Cooperation University

**Dr. Hadd Jones**, Defense Security Cooperation University

**Dr. Seth Jones**, Center for Strategic and International Studies

LTC Tanner Jones, U.S. Army Training and Doctrine Command

**Mr. Doug Jordan**, Joint Special Operations University

**Mr. Nicolas Jouan**, RAND Corporation **Dr. Renanah Joyce**, Georgetown University

**Mr. Campbell Kane**, Defense Security Cooperation Agency

**Dr. Joseph Karle**, Defense Security Cooperation University

**Dr. Vinay Kaura**, Sardar Patel University of Police, Security, and Criminal Justice

**Dr. Min Kim**, George Washington University

**Mr. Andrew King**, Defense Security Cooperation Agency

**Mr. Jeff King**, Joint Center for International Security Force Assistance

**Ms. Bettina Kircher**, Independent Consultant

**Dr. Evan Laksmana**, International Institute for Strategic Studies

**Ms. Janice Lam**, Defense Security Cooperation Agency

**BG Kevin Lambert**, Security Force Assistance Command

**Mr. Jarrett Lane**, Institute for Defense Analyses

**Ms. Alexandra LaRosa**, Global Defense Reform Program

**Mr. Eric Larson**, Defense Security Cooperation Service

**Mr. Erik Leklem**, Defense Security Cooperation University

**MAJ Erin Lemons**, U.S. Military Academy at West Point

Mr. Ido Levy, American University

**Lieutenant Colonel Davide Li Pira**, NATO Security Force Assistance Centre of Excellence

**Dr. Bryce Loidolt**, National Defense University

**Ms. Joanne Lostracco**, Embassy of Canada

**Mr. Isaac Lubega**, Office of Security Cooperation, Uganda

**Colonel Matteo Luciani**, NATO Security Force Assistance Centre of Excellence

**Dr. Daniel Mabrey**, University of New Haven

**Dr. Matthew Malcolm**, Australian Defence Force

**Mr. Jeffrey Malone**, Naval Sea Systems Command

**Colonel Ronald Mañeje**, Department of National Defense, Philippines

**Mr. Kevin Manley**, Defense Security Cooperation Agency

**Dr. Erica Marat**, National Defense University

**Mr. Jason Marker**, Defense Security Cooperation Agency

**Lt Col Dr. Jahara Matisek**, U.S. Naval War College

**Ms. Shadi May**, Office of the Secretary of the Air Force, International Affairs

**Dr. Jerry McGinn**, George Mason University

**Mr. David McNevin**, U.S. Army Southern European Task Force–Africa

**MAJ James Micciche**, XVIII Airborne Corps

Dr. Liudmila Mikhailova, CoalescionDr. Rebecca Moore, Concordia CollegeDr. Jennifer Moroney, RAND Corporation

**Ms. Sahr Muhammedally**, Defense Security Cooperation University

**COL Kevin Murphy**, New Jersey National Guard

**Ms. Francesca Music**, Office of the Under Secretary of Defense for Policy

**Ms. Elina Noor**, Carnegie Endowment for International Peace

**Dr. Tova Norlen**, Defense Security Cooperation University

**Major General Francesco Olla**, Italian Army

**Colonel Evans Ombati Onchweri**, Kenya National Defence University

**Mr. Kareem Oweiss**, Defense Security Cooperation University

Dr. Özgür Özkan, Bates College

**Ms. Tammy Palacios**, New Lines Institute for Strategy and Policy

**Mr. Alexander Palmer**, Center for Strategic and International Studies

**Dr. Megghi Pengili**, University of Leeds **Dr. Fabiana Perera**, Defense Security Cooperation University

 $\boldsymbol{\mathsf{Ms.}}$  Ali Petchell, Embassy of Australia

**Mr. Steven Peterson**, Defense Security Cooperation University

**Dr. Stephanie Petzing**, Office of the Under Secretary of Defense for Policy

**Ms. Susan Pond**, York University & NATO Security Force Assistance Centre of Excellence

**Mrs. Kristin Post**, Defense Security Cooperation University

**Mr. David Radcliffe**, Defense Security Cooperation University

**Mr. Rafaqat Ali Raja**, Office of Defense Representative, Pakistan

**Dr. Louise Rasmussen**, Global Cognition **Ms. Julia Raven**, University of California, Berkeley

**Dr. Will Reno**, Northwestern University **Mr. Bryan Riddle**, Naval Postgraduate School

**Dr. Greg Roberts**, U.S. Department of State

Maj Sharon Rollins, U.S. Cyber Command

LTC Pete Roongsang, U.S. Army Human Resources Command

**Dr. Jean-Loup Samaan**, National University of Singapore

**CDR Thomas Schmitz**, Headquarters, Department of the Army

**Ms. Catherine Sendak**, Center for European Policy Analysis

**CAPT Danny Shiau**, Uniformed Services University

Dr. Michael Shurkin, 14 North Strategies

Dr. Winston Sieck, Global Cognition

**Mr. Douglas Simon**, Office of the Secretary of the Air Force, Acquisitions

**Mr. Mike Skaggs**, Defense Security Cooperation University

**Ms. Holly South**, Defense Acquisition University

**Dr. Joanna Spear**, George Washington University

**Dr. Jen Spindel**, University of New Hampshire

**Ms. Lynette Stevenson**, DALS Credit Solutions Co.

**Dr. Whitney Stewart**, U.S. Department of State

**COL John Suggs**, U.S. Southern Command **Mr. Sahipulhijaiman bin Sulaiman**, Policy and Strategic Planning Division, Ministry of Defence, Malaysia

**Mr. George Swift**, Global Defense Reform Program

**Dr. Stephen Tankel**, National Security Council

**Ambassador Bill Taylor**, U.S. Institute of Peace

**COL Brandon Teague**, 5th Security Force Assistance Brigade

**Brig Gen (ret.) John Teichert**, Capital Leadership

**Mr. Robert Timm**, Defense Security Cooperation University

**Dr. Benjamin Tkach**, Mississippi State University

**Ms. Brianne Todd**, National Security Council

**Mr. George Topic**, Center for Joint and Strategic Logistics

**Dr. Nathan Toronto**, Defense Security Cooperation University

**Mr. Peter Venoit**, Defense Security Cooperation University

**Dr. Katie Ward**, U.S. Air Force Life Cycle Management Center

**Dr. Sean Webeck**, Defense Security Cooperation University

**Mr. Ron Weinberger**, Andromeda Systems Inc

**Dr. Thomas Wilkins**, University of Sydney

**Dr. Spencer Willardson**, Stephen F. Austin State University

**Mr. Morgan Williams**, Booz Allen Hamilton

**Mr. Michael Wiltz**, U.S. Army Southern European Task Force–Africa

**Dr. Aidan Winn**, RAND Corporation **COL Michael Wise**, U.S. Army War College

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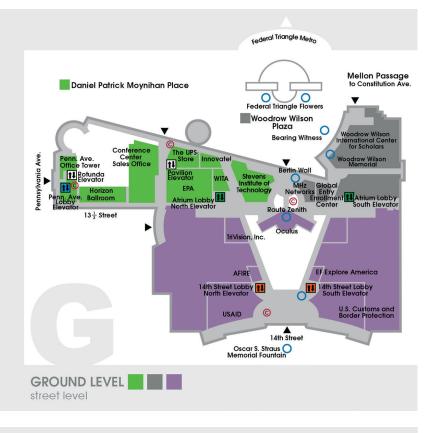
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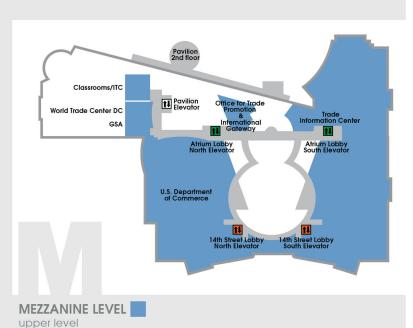
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