## INDEX

Numbers/Symbols advisory and training assistance 2-12 Advocacy Center 4-15 5th Quarter 14-13 AECA 2-2 505 Agreement 2-12 Aerospace Maintenance and Regeneration Group (AMA-A RG) 10-32 Above-the-Line Transportation Services: 12-23 AFSAT 14-7, 14-12 Accelerated Case Closure Air Force Procedures (ACCP) 5-20, 5-21, 12-41 Security Assistance Training (AFSAT) 3-21, 14-7 Suspense Account Statement 12-38 Air Force Security Assistance and Cooperation 3-21 Air Force Security Assistance and Cooperation (AFSAC) Acceptance 8-2 Directorate 5-23 Acceptance and Use of Real Property 13-17 Air Force Security Assistance Training (AFSAT) Squadron Accessorial Costs 12-23 5-23, 14-7 ACCP 5-20, 5-26 Air Mobility Command 11-2, 11-15 A Comparison of Foreign Military Sales and Direct Com-Ambassador 3-8, 4-3 mercial sales 15-1 American Language Course Placement Test (ALCPT) 14-11 Acquisition 9-1 Annual cross-servicing agreements (ACSA) 13-16 Case Reviews 12-14 category 13-3 Performance Plan and Report 19-26 process 9-1 Planning Conference 19-21 program manager 13-3 Planning Meetings 19-20 ACSA Global Automated Tracking and Reporting System (AGATRS) 13-16 Anti-Boycott 2-25 Active Case Reconciliation 12-39 Anticipated Offer Date (AOD) 5-13, 5-26, 6-3 Adaptive Planning and Execution system 19-1 Antideficiency Act 12-15 Additional Issues and Concerns 4-18 Anti-Personnel Land Mines 2-33 Provisions Relating to NATO, NATO Members 2-25 anti-tamper protection 8-5 administrative and technical 4-18 Antiterrorism/Force Protection 14-16, 7-5 Administrative Charges 12-26 Antiterrorism funds 17-5 Contracting Officer 9-17 appropriations 2-4 Support 4-11 Appropriations Acts 2-3 surcharge 12-26 Arms, Ammunition, and Explosives (AA&E) 11-7, 11-9, 11-10, 11-11, 11-17

Adverse Financial Conditions Reports 12-15

Arms Export Control Act (AECA) 2-1, 7-4 Consultative process 8-17 Arms Sales 2-9 Billing 12-28 Arms Sales Proposal 2-24 Cycle 12-32 Army Discrepancies 10-39 Corps of Engineers (USACE) 3-17, 10-31 Statement 12-33 DASA DE&C 5-23 Blanket Order Case 5-17, 6-1, 6-2, 6-3, 6-17, 6-18 Blue Lantern Program 18-8 Material Command 3-17 Medical Comma 3-17 Brooke-Alexander Amendment 2-14 Medical Material Agency 3-18 Budget Security Assistance Command 3-17 Authority 12-7 Security Assistance Training Field Activity (SATFA) 3-17, Cautions and Problems 17-11 Execution 17-11 Training and Doctrine Command 3-17 Preparation 17-10 Arrival Message 14-27 Processes 17-9 assessment of risk 19-14 Building assessments 19-14 Key Relationships 4-3 Assistance-in-Kind 17-5, 17-13 Partner Capacity (BPC) 5-20, 5-22, 6-4, 6-5, 10-40, 11-32 Assistant Secretary for Special Operations/Low Intensity Bureau Conflict [ASD (SO/LIC] 3-10 of Political-Military Affairs 3-5 Authorization Acts 2-1 Resource Request 19-26 Authorized Charges 12-21 Buyer and Seller Relationship 8-4, 9-3 Automated Export System 11-15 Availability of Funds 2-8  $\mathbf{C}$ Aviation Leadership Program (ALP) 14-4 Cancellation Penalties 14-23 B Capabilities-Based Analysis 19-12 Capital Security Cost Sharing 17-22 Base Price 12-17 Cargo Preference Act 11-12 Basic Policies 2-9, 2-17 Carrier 11-1 Transportation Policy 11-2 CAS 15-16 Transportation Terminology 11-1 Case benefiting countries 6-6 Closure 5-18, 5-20, 5-21, 12-41 Best Effort 8-5 Certificates 12-43 Bilateral Estimated Dates 12-43

in DIFS 12-44 shipments 11-5 Inhibitors 12-43 Training 14-22 Priorities 12-43 Cluster munitions 2-34 Transactions 12-43 Coast Guard Suspense Account (CCSA) 5-20 International Affairs and Foreign Policy 14-10 Designator 6-7, 6-8, 6-9 Director of International Affairs & Foreign Policy (CG-DCO-I) 14-7 Development 5-2, 5-14 Code of Federal Regulations (CFR) 2-6 Offer 5-8 Combatant directive 5-14 Command 4-8, 14-10, 17-7 Execution 5-3, 5-14 Activities 2-11 funded personnel 17-13 Combatant Command (CCMD) Identifier 6-6 Responsibilities 11-15 Management 4-9 Campaign Plans 19-3 Control System (CMCS) 5-15 Combatant Commander Initiative Fund 17-3 Manager (CM) 5-11, 5-16, 5-17, 9-3 Combating Terrorism Fellowship Program (CTFP) 14-15 Reconciliation 12-38, 12-39 Combination of Foreign Military Sales and Direct Commer-Reviews 5-18, 12-14 cial Sales 15-4 Writing Division 12-3 Combined Education and Training Program Plan 14-12, 19-27 Categories of LOAs 6-1 Combined Education and Training Program Plan (CETPP) Category I small arms 2-22 14-11, 14-12, 14-20 CCMD Campaign Planning 19-2 Command Post Exercises 1-11 Centralized Integrated System for International Logistics Commerce Control List 4-15 (CISIL) 5-15, A-5 Commercial CG-DCO-I 14-10, 14-12 Attaché 4-15 Change of end-use 18-9 Banking Account (CBA) 12-7 Changes to the Letter of Offer and Acceptance 8-17 Buying Services 10-25 Chemical and biological (C/B) weapons 2-33 export license 15-2 Chief of Mission 4-3, 19-12 Competent Child Soldiers 2-14 Authority Approval (CAA) 11-9, 11-10, 11-34 CICA 9-5 Parties 8-2 Civilian control of the military 16-5 Competitive Source Selection 9-8 Classified Compliance Assessment Visit 18-6, 18-7 Materiel 11-6

Component Acquisition Executive 13-3	Source Selection 9-5
Comprehensive Cost and Requirements (CCaR) 17-10	Structure 9-14
Concurrent Foreign Military Sales and Direct Commercial	Types 9-9
Sales Negotiations 15-5	Contracting for
Conflicts of interest 4-20	BPC Programs 9-22
Congress 3-1	Foreign Military Sales 9-3
Congressional	Officer (CO) 9-3
Budget Justification (CBJ) 2-13, 19-26	Officer Involvement 9-11
Notification 5-10	Contractor Support 10-21
Joint Resolutions 2-24	Controlled
Notification 2-21, 5-10, 15-6	Cryptographic Items 11-11
Congressional Review 2-21	
Consideration 8-2	Inventory Item Code (CIIC) 11-6, 11-7
Consignee 11-1	Conventional
Consolidation 11-4	Arms Restraint 2-11
Constitution of the United States of America 16-2	Arms Transfer Policy 2-36
Construction Sales 2-19	Cooperative
Consul General 4-6	Logistics 13-6, 13-15
Contacts 1-11	logistics supply support arrangement (CLSSA) 5-17, 6-1, 6-3, 10-2, 10-4, 10-7, 10-21, 10-23, 10-27, 10-44
Contingency Planning Guidance 19-3	Military Airlift Agreements 13-17
Contingent Fees 9-12	Project 2-27
Continuing Resolution Authority (CRA) 2-4	Research, Development, and Acquisition 13-13
Contract	Research, Development, and Acquisition Programs 13-6
Administration Services (CAS) 2-26, 15-16, 5-25, 8-1, 9-7,	Cost Remimbursement 9-10
9-16, 9-17, 12-22	Counternarcotics 17-4
audit 9-18	Countersignature 5-12
Discussions 9-13	Country
Field Services (CFS) 10-35	Code 6-6
Negotiations 9-14	Clearances 4-17
Options 9-10	Development Cooperation Strategy (CDCS) 19-10, 19-25
Pricing 9-11, 9-14	director 5-8
Relationship 9-3	level objective 19-16
Release 9-14	•
	Level SC Planning 19-9

Liaison Officers 14-28 Contract Audit Agency (DCAA) 3-16, 9-17 Plans 19-9 Contract Management Agency (DCMA) 3-15, 11-15, 9-17 Specific EUM 18-5 Federal Acquisition Regulation Supplement (DFARS) 9-5 Specific Legislation 2-31 Finance and Accounting Service 3-11 Specific Security Cooperation Section 19-20 Finance and Accounting Service in Indianapolis (DFASspecific Security Cooperation Section (CSCS) of the TCP SCA) 5-14 19-1 Finance and Accounting Service, Security Cooperation Team 4-4 Accounting 12-2 Team Assessment (CTA) 5-7 Information Systems Agency (DISA) 3-16, 5-24 Credit Sales 2-18 Institute of International Legal Studies 3-15 Cross-Leveling 12-38 Institution Building 1-9 CSP 5-11 Language Institute English Language Center (DLIELC) 3-16, 14-6, 14-11, 14-7 CTA 5-7, 5-25 Logistics Agency (DLA) 3-15, 5-24, 10-2, 10-8 CTFP 14-11, 14-15 Disposition Services 10-29, 10-34 CTIWFP 14-4, 14-12 Information Service 10-11, 10-34 Customary International Law 16-4 Personnel Exchange Program 13-11 Customer Security Assistance Involvement 9-13. See also OUSD AT&L/DPAP Memorandum Agency 1-1 Participation. See DSCA Policy Memorandum 09-06 Management System (DSAMS) A-6, 5-8, 5-15 Participation in Contracting 15-15 Management System Training Module (DSAMS-TM) 14-28, 14-30 Customs Clearance 11-18 Security Cooperation Agency (DSCA) 1-1, 3-14, 4-9, D 5-25, 12-2, 14-5 Case Writing Division (DSCA-CWD) 5-12 Dangerous Goods Shipments 11-5 Security Service 3-11 DCS 15-1, 15-16 Technology Security Administration 3-9 licensing 15-2 Technology Security Administratio 3-9 preference 15-3 Threat Reduction Agency (DTRA) 3-11, 3-16 DD Form 645 12-33 Threat Reduction Agency (DTRA) 5-25 Example 12-34 Trade 13-6, 13-14 Defense Transportation System (DTS) 11-1, 11-2, 11-15, 11-18, Acquisition Executive 13-3 11-21, 11-33 Acquisition System (DAS) 13-2 Working Capital Fund (DWCF) 12-17 Acquisition University 9-1

Defined Order 5-17, 6-1 the Air Force 3-20, 3-21 Defined Order Case 6-1, 6-3, 6-11, 6-12, 6-13, 6-14, 6-15, the Navy 3-19, 3-20 Transportation 3-9 Definition and Purpose of the Security Cooperation Orga-Treasury 3-8 nization 4-1 Dependable Undertaking 5-8 Definitization 10-18 Dependent Education 17-15 Delivery Depleted uranium (DU) anti-tank shells 2-32 Listing 12-33, 12-35 Deployment and Distribution Operations Center (DDOC) reporting 12-30 11-15 Source Code 12-31, 12-45 Depot Maintenance 10-3 Miscellaneous Charges 12-47 Deputy Performance of DOD Services Under AECA Section 21 Assistant Secretary of the Army for Defense Exports and or 22 12-45 Cooperation (DASA/DE&C) 3-17, 13-8, 5-22, 14-6 Procurement for FMS Purchasers Under AECA Sec-Chief of Mission 4-4 tion 22 12-46 Under Secretary of the Air Force for International Affairs Sale of Articles Under AECA Section 21 12-45 (SAF/IA) 5-23, 14-6 Special Defense Acquisition Fund 12-47 Designated Government Representative (DGR) 11-6, 11-Unique FMSO Charges 12-46 12, 11-16 Term Code 11-22, 11-24 Desired Security Role 19-10 Transaction Reports 12-29 Detention 11-13 transactions 12-29 DFAS-SCA 5-14, 17-8 DIMEFIL 19-4 Demining 17-4 Demurrage 11-13 Diminishing Manufacturing Sources and Material Shortages (DMSMS) 10-24 Department of Diplomatic Commerce 3-9, 4-15 immunity 4-18 Commerce's EUM Program 18-9 missions 3-8 Defense 3-9 Direct Defense Logistics Organizations 10-4 Cite 12-8 Defense State Partnership Program (SPP) 1-13 Commercial Sales (DCS) 1-6, 2-19, 2-22, 15-1, 15-3, 15-Homeland Security 3-8 Justice 3-8 Commercial Sales with Foreign Military Financing 15-15 State 3-4, 16-7 direct offset 9-19 State (DOS) Planning 19-24 Directorate of Defense Trade Controls 3-5 the Army 3-17

Director of International Cooperation 3-11 Drawdown Authority 14-3 Discrepancy Report 10-36, 10-40 (Humanitarian) Leave 17-19 DISCS LOR Writing Guide, under "Resources." 5-6 End-of-Year IMET Reallocation 14-13 Disposal 18-11 Ends 19-1 Dispute Resolution 8-17 End-Use Disputes 8-17 Monitoring (EUM) 2-24, 8-9, 18-1 Distinguished Visitor 4-17 Monitoring and Third Party Transfers 18-1 DLA Disposition Services 3-15, 10-29 Funding Requirements 18-5 DLA Logistics Information Service 3-15, 10-12 Engineer and Scientist Exchange Program (ESEP) 13-6, 13-11 DLIELC 14-11, 14-18 English DoC EUM 18-9 Comprehension Level (ECL) 14-11, 14-17, 14-18 DOD End-Use Monitoring 18-1 Language Training 14-17 DOD Stock Inventory 12-18 Enhanced EUM 18-3 DOTMLPF-P 19-11, 19-14, 19-16 End Use Monitoring (EEUM) inspections 17-19 Drawdown 1-5, 2-19 Freight Tracking System (EFTS) 11-12, 11-17 Authorities 2-19 Equipment Disposal 10-34 DSAMS 5-11, 5-14, 5-22 Ethics 4-20 DSAMS-TM 14-30 Evaluation and Planning 4-11 DSCA-CWD 5-14 Event Planning 19-21 DSCA Policy Memorandum 09-60. See Customer Participation **Excess** Defense Articles (EDA) 1-7, 2-28, 10-28, 10-40, 11-12, E 12-18 ECL 14-18 Property 10-28 Economic Exchanges 1-12 and social development 2-10 Exchange Training 14-3 Counselor 4-5 Execution 5-14 Support Fund 1-5 executive Education 1-10 agents 17-7 E-IMET 14-2, 14-3 Branch: The President 3-2 Eligibility for Sales 2-12 Order 13526 7-5 Emergency Exercises 1-11 EX-number 11-10

Flow of Expanded-International Military Education and Training Program (E-IMET) 1-4, 14-2 Funding 17-6 Expeditionary Requirements Generation Team (ERGT) Authority For The Security Cooperation Office 17-6 2-11, 5-6 Funds 12-5 Expenditure Authority 12-8 FMF Administration funds 17-2 Explosives Hazard Division Definitions 11-8 FMS 14-11, 15-1 Exported Training 14-20 Billing Statement 12-34 Extended Training Service specialists (ETSS) 10-35 case reviews 5-18 F /DCS 15-2 Fair Share Sustainment Programs 10-30 Only 15-1, 15-3 Familiarization Assessment Visit 18-6 Sales Forecast Report 19-29 Federal Focused Verification Checks 18-7 Acquisition Regulation (FAR) 9-5 Follow-on Logistics Information System (FLIS) 5-24, 10-11 Support 10-19 Register (FR) 2-7 Support Acquisition 9-4 Reserve Bank (FRB) Accounts 12-6 Force/activity designators (FADs) 10-13 Supply Catalogs 10-12 Force Protection funds 17-5 Field Foreign Maintenance 10-3 Assistance Act (FAA) 2-1, 4-1 Studies Program (FSP) 14-7, 14-27 Clearance Guide 4-17 Training Exercises 1-11 Comparative Testing 13-6, 13-12 Training Services 14-21 Military Construction Financial Sales 2-19 and Logistics Databases A-3 Services 1-2 Considerations 14-22 Military Financing 15-15 Discrepancies 10-43 Military Financing Program (FMFP) 12-8, 15-5 Forecast 12-36 for Direct Commercial Contracts 12-10 Forecasting 12-11 Military Sales (FMS) 1-2, 2-21, 9-1, 15-1 Management 12-1 Act 2-2 Management Review 12-2 Administration 17-2 Five Rs 16-8, 16-15 Administration Funds 17-2 Fixed Price 9-9, 9-10 Billing Statement 12-33 Flight Training 14-19

Introduction to Security Cooperation

Case 5-1, 6-1	G
Contracting Considerations 9-11	Gaps 19-13
Delivery Listing 12-33	General
Financial Forecast 12-36	English Training (GET) 14-18
Incremental tuition prices 2-26	Funds Enterprise Business System (GFEBS) 5-15
Notifications 2-21	Geographic Combatant Command (GCC) 3-12
Order I 10-22	geospatial intelligence (GEOINT) 5-24
Order II 10-22	Gifts 4-20
Order Storage 12-27	Global
Process 5-1, 5-2, 5-27	Campaign Plans 19-3
Record Positions 10-10	Financial Service Center 17-8
Trust Fund 12-4	Military Marketplace 9-1
versus DCS 15-13	Peace Operations Initiative 1-5
versus Direct Commercial Sales (DCS) 15-6	Theater Security Cooperation Management Information
with Offsets 15-15	System 19-28
Financing (FMF) 14-15	Golden Sentry Program 18-1
Program 1-2	Government
Program (FMFP) 14-3	furnished equipment (GFE) 2-19
Program Funding 15-5	Grant
Foreign Policy 2-10	Aid 2-12
Freight	Transfer 2-29
Forwarder 11-1, 11-6, 11-11, 11-19	gratuities 4-20
Forwarder Code 11-25	Н
FSP 14-7, 14-27	Hazardous Material (HAZMAT) 11-5
Functional	hindering the proliferation of weapons of mass destruction
Bureau Strategies 19-3	2-10
Bureau Strategy 19-4, 19-25	Holding Account 12-5
Campaign Plans 19-3	Codes 12-37
Funded Environmental and Morale Leave (FEML) 17-19	Statement 12-36
Funding Sources 17-1	Host
Funds 17-2	Country Relationships 4-9
Management 12-4	Nation-Funded Training 14-13

Nation Support 13-16 Information Exchange Program (IEP) 13-6, 13-9 House Information Technology 17-16 Appropriations Committee (HAC) 2-5 Initial Armed Services Committee (HASC) 2-3, 3-2 Assessment 19-4 Foreign Affairs Committee (HFAC) 2-3 Deposit 12-12 of Representatives Committee on Foreign Affairs 3-1 Support 10-16 Housing 17-17 Institute of Security Cooperation Studies 14-11 Humanitarian Insurance 8-15, 11-4 Assistance 1-10, 17-4 Integrated Demining Training Center 3-15 Country Strategy (ICS) 19-3, 19-25 Materiel Management 10-2 Human Resources 17-12 Interest Bearing Accounts (IBA) 12-6 Human Rights 3-6, 16-1, 2-15 intermediate and Related Concepts 16-1 military objectives (IMO) 19-5 and the Foreign Assistance Program 16-6 Objectives 19-5 Instruments and Authority 16-1 internal Hybrid FMS/DCS 15-14 management controls 17-1 security 2-10 I International **ICASS** Acquisition Career Path (IACP) 13-17 budget 17-21 Agreement 18-22, 3-9 Council 17-21 Armaments Cooperation (IAC) 13-1, 13-5 ILCO 5-17, 5-22, 5-23 Logistics Communication System (ILCS) 10-14 IMET 2-8, 14-2, 14-3, 14-5, 14-11, 14-12, 14-13, 14-15 Logistics Control Organization (ILCO) 10-6, 10-36, 10-Implementation 5-14 40, 10-41, 10-42, 10-44, 11-14, 11-26 Implementing Agency (IA) 5-1, 5-21 Military Education and Training (IMET) 14-1 Code 5-21, 6-7 Military Student Office (IMSO) A-1 Improper Packaging 10-38 Military Student Office(r) (IMSO) 14-27 IMSO 14-9, 14-27 Security Assistance Network web (I-SANweb) A-2 In-Country Event Planning 19-21 Traffic in Arms Regulations (ITAR) Incremental Tuition 2-26 Exemption 123.4 (unclassified) 10-27 Indemnification 8-3, 8-10 International indirect offset 9-19 Acquisition Career Path 13-17

10

Introduction to Security Cooperation

Javits Report 19-29 Armaments Cooperation (IAC) 1-9, 13-5, 17-4 Armaments Cooperation Programs 13-9 **Joint** Cooperative Administrative Support Services (ICASS) Capabilities Integration and Development System (JCIDS) 13-2, 19-16 Logistics Control Office (ILCO 5-22 Chiefs of Staff 3-12 Logistics Control Organization (ILCO) 5-17, 10-6 Functions 19-15 Military Education and Training 1-4, 14-1, 14-3, 14-13 Hazard Classification System (JHCS) 11-10 Military Education and Training Objectives 14-2 Manpower Program 17-12 Military Student Officer (IMSO) 14-27 Joint Regional Strategy 19-3, 19-4, 19-25 Military Student Offices (IMSO) 14-8 Security Cooperation Education and Training (JSCET) Regulation 14-4 military training 14-1 Strategic Campaign Plan 19-3 Narcotics Control and Law Enforcement (INCLE) 14-4 Strategic Plan 19-3, 19-25 Security Assistance Network and Partner SC-TMS A-2 Strategic Planning System 19-3 Security Assistance Network (ISAN) 14-28 Judicial Branch: The Courts 3-2 Traffic in Arms Regulations (ITAR) 2-2, 5-6 K Training 14-1 Key Leader Engagement 19-17 Training Management 14-28 Training Management Website 14-29 L Vetting and Security Tracking 14-25 Language Proficiency Pay 17-20 Introduction 1-1, 2-1, 3-1, 4-1, 5-1, 6-1, 7-1, 8-1, 8-1-8-24, Lawful Purpose 8-2 9-1, 10-1, 11-1, 12-1, 13-1, 14-1, 15-1, 16-1, 17-1, 18-1, 19-1, A-1 Laws 14-25 Introduction to Security Cooperation 1-1 Leahy Inventory Control Point (ICP) 10-2, 10-4 Amendment 2-11, 14-24 Investigation Visit 18-7 Laws 14-25 Invitational Travel Order (ITO) 14-11, 14-13, 14-26, 14-27, Vetting 14-25 14-30, 14-33, 14-34, 14-35 Leases(s) 1-3, 8-19 ISAN 14-28 Leases of 2-23 ISANweb 14-30 Legal ISP 5-11 Authorities and Regulations 14-1 Item Manager (IM) 9-4 Status 4-18 ITO 14-27 Legislated Management of Security Assistance Funding 2-8 J Legislative Branch: The Congress 3-1

Legitimate self-defense 2-10	non-NATO allies (MNNA) 2-26
Letter of	System Acquisition 9-4
Offer and Acceptance (LOA) 5-1, 5-4, 5-13, 6-1	Management
Data 5-8, 5-11	Control Program 17-1
Request Checklist 5-5	Information System for International Logistics (MISIL)
Request (LOR) 5-3, 5-6, 5-8, 5-9, 5-10	5-15, A-4
Advisory 5-9	Officer 4-6
Format 5-4	Managing for Results 19-24
Level of Repair 10-18	Marine Corps Security Cooperation Group (MCSCG) 1 3-19, 4-7, 14-10
Liaison	Marine Corps Systems Command 3-19
Functions 4-12	Maritime Administration 3-9
officers 10-7	Mark-for code 11-24
Life Cycle Logistics Support Planning Process 10-15	MASL 5-11
Lines of	MCSCG 14-12
Activity (LOA) 19-8	MDE 5-9
Lines of Effort (LOE) 19-8	means 19-1
LOAD 5-11	Measures of
LOA data (LOAD) 5-4	Effectiveness 19-5
Loans 8-21	Performance 19-5
LOA Standard Term And Conditions 8-1	Medical
Locally Employed Staff 17-13	Coverage 14-26
Logic Framework 19-6, 19-7	Screening 14-26
Logistics 10-1	Memorandum of Understanding (MOU) 5-3
Communications 10-14	METs 14-21
Support Charge (LSC) 12-28	Military
LOR 5-4, 5-7, 5-8, 5-25	Articles and Services List (MASL) 5-11
Advisory 5-9	Assistance Program 1-3
Writing Guide 5-5	Assistance Program Address Code (MAPAC) 11-28
M	Assistance Program Address Directory (MAPAD) 11-6, 11-12, 11-14, 11-15, 11-17, 11-18, 11-21, 11-25, 11-
Maintainability 10-17	34
Maintenance 10-3	coup d'etat 2-15
Major Defense Equipment (MDE) 2-21, 5-6, 6-1, 6-2, 6-3	Departments (MILDEPs) 3-16

Justice 16-6	NC 15-10
Service training activities 14-7	waiver 15-10
Standard Requisitioning and Issue Procedures (MILSTRIP) 10-	Needs Analysis 19-13
9, 10-14, 10-33, 11-14, 11-21, 11-25, 11-28, 11-34	Negotiation 9-9
Sealift Command 11-2	NETSAFA 14-7, 14-9, 14-12, 14-15
Standard Requisitioning and Issue Procedures 11-25	NGA 5-24
-to-Military (M2M) 1-11	Non-Accelerated Case Closure Procedures (Non-ACCP) 5-20,
Miscellaneous SCO Functions 4-16	12-42
Missile	noncompetitive procurement 9-6
Defense Agency (MDA) 3-16, 5-25	Nongovernmental organizations 16-9
Technology Control Regime	Nonproliferation, Antiterrorism, Demining, and Related Programs 1-6
Missile Technology Control Regime (MTCR) 2-32, 2-33, 8-9	· ·
Mission Resource Request (MRR) 19-20, 19-25	Nonrecurring Costs (NC) 2-25, 12-21, 15-10
Mobile	Nonstandard
Education Teams (METs) 14-3, 14-7, 14-21	Acquisition 9-5
Training Teams (MTTs) 14-9, 14-10, 14-15, 14-21	Items 15-12
Morale, welfare and recreation funds 17-5	North Atlantic Treaty Organization (NATO)
N	Codification System (NCS) 10-11
	Notice of Availability 11-12, 11-19
National National	NSDM 119 7-5
Defense Authorization Act (NDAA) 2-3	O
Defense Strategy 19-3	Obligational Authority (OA) 5-14, 12-8
Geospatial-Intelligence Agency (NGA) 3-16, 5-24	Obligations 2-8
Military Strategy 19-3	Observer Training 14-20
Security Agency (NSA) 3-16, 5-24	Obsolescence 10-24
Security Council 3-2, 19-12	Offer 8-1
Security Strategy 19-2	Expiration Date (OED) 5-14
NATO 2-25	Expiration Date (OED) 3-14
	Palanca Codo 11 25
Naval	Release Code 11-25
Naval  Education and Training Security Assistance Field Activity (NETSAFA) 3-19, 5-23, 14-7, 14-9	Release Code 11-25  Office of Management and Budget 3-2  Official Visitors 4-16
Education and Training Security Assistance Field Activity (NETSAFA) 3-19, 5-23, 14-7, 14-9  Supply Systems Command Weapons Systems Support (NAVSUP)	Office of Management and Budget 3-2
Education and Training Security Assistance Field Activity (NETSAFA) 3-19, 5-23, 14-7, 14-9	Office of Management and Budget 3-2 Official Visitors 4-16
Education and Training Security Assistance Field Activity (NETSAFA) 3-19, 5-23, 14-7, 14-9  Supply Systems Command Weapons Systems Support (NAVSUP)	Office of Management and Budget 3-2 Official Visitors 4-16 Offset 15-14, 8-9, 9-19
Education and Training Security Assistance Field Activity (NETSAFA) 3-19, 5-23, 14-7, 14-9  Supply Systems Command Weapons Systems Support (NAVSUP WSS-N52) 5-23	Office of Management and Budget 3-2 Official Visitors 4-16 Offset 15-14, 8-9, 9-19 Costs 9-21

Operational	Political
Support 1-9	Counselor 4-5
Test and Evaluation (OT&E) 5-9	-Military Officer 4-5
Operations and Maintenance (O&M) Funds 17-2	risk 19-14
Oral Proficiency Interview (OPI) 14-18	Port of
Orientation Tours 14-20	Debarkation (POD) 11-1
Other Logistics Support Programs 10-30	Embarkation (POE) 11-1
other than full and open competition 9-7	Post-SSC Reconciliation 12-41
Overseas	PPD-23 19-12
housing allowance 17-5	Practical Application of Different Fund Types 17-8
Housing Policies 17-17	Pre-Case Development 5-2
Humanitarian Assistance Shared Information System (OHASIS)	Preliminary and Definition 5-3
19-28	Request 5-3
Humanitarian, Disaster and Civic Aid 19-28	Pre-Departure Briefing 14-26
P	Pre-LOR
P&A 5-26	Assessment Request (PAR) 5-3
Packing, Crating, and Handling (PC&H) 12-23	Transportation Planning 11-33
P&A/LOA 5-22	Prepositioning 12-27
participate in regional or collective arrangements 2-10	Presidential
Partner SC-TMS (P SC-TMS) 14-28, 14-30	Determination 2-13
Parts and Repair Ordering System (PROS) 10-25	Policy Directive number 23 (PPD-23) 19-2
Payment Schedule	Press 4-16
Content 12-12	Price
Reviews and Revisions 12-15	and availability (P&A) 5-3, 5-4
Peacekeeping 2-20	Formula 12-17
Operations 1-5	Pricing 12-16
Pen and ink changes 8-19	Elements 12-16
Performance Based Logistics 10-24	Problem Analysis 19-13
Personnel Services 12-19	Procurement Sales 2-18
Personal Services Agreement 17-13	Procuring Contracting Officer (PCO) 9-4, 9-17
Planning 19-1	Production Priority 15-11
Tools and Information Resources 19-27	Product Quality Deficiency Reports 10-43
PMESII-CTP 19-4	Professional Military Education 14-19
Police Training 2-12	Program

Budget, and Accounting System (PBAS) 5-15	and Return 10-27
Management 9-4	of Repairables 10-26
management office 13-5	Reports to Congress 2-24
Management Reviews 5-18	Representation Funds 17-14
manager (PM) 13-3	Reprogramming 2-8
master plan 5-17	Request for Proposal (RFP) 5-3
Monitoring 4-10	Requisition 10-7, 10-9
Suspensions 10-44	Resource Management For The Security Cooperation Organiza
progress payments 9-18	tion 17-1
Provisioning 10-16	Resourcing 19-18
Pseudo Letter of Offer and Acceptance (LOAs) 6-1, 6-4	Restrictions 2-13, 2-14
public affairs officer 4-6	retainable instructional material 14-28
Publications Support 10-32	Right to Cancel 8-5, 8-8
Purchaser Sources of Funds 12-6	rough order of magnitude 5-4
Q	Routine EUM 18-2
	Check Template 18-3
Quality	Royalty 12-27
assurance 9-18	Rule of Law 16-5
assurance teams (QATs) 10-35	S
Deficiencies 10-37	Sales
R	from Stock 2-18
Rationalization, Standardization, and Interoperability 4-11	Supporting Direct Commercial Sales 15-4
Reconciliation 5-19	to United States Companies 2-19
Recovery of Cost 8-13	Sample Pseudo LOA 6-19
References 1-15, 2-34, 3-22, 4-22, 5-26, 6-10, 8-22, 9-26, 10-45, 11-34, 12-44, 13-19, 14-31, 15-17, 16-10, 17-24, 18-13, 19-30, A-11	SAN 14-28
	Sanctions and Training Program Restrictions 14-16
Regional	SATFA 14-7, 14-8, 14-12
Campaign Plans 19-3	SATMO 14-8
Security and Arms Transfer Policy 3-5	SCETWG(s) 14-10, 14-16, 14-21
Security Officer 4-7	SCIP 15-12
Working Group 19-20	Routine EUM 18-3
Reimbursable 12-8	SCO
Reliability 10-17	Annual Forecasting Documents 19-29
Repair	functions and responsibilities 4-2
and Replace 10-27	

manning 17-13	Budget Organizations 17-6
Security Assistance Duties 4-9	Budget Preparation 17-10
Security Cooperation Duties 4-12	Budget Processes 17-9
Scope 8-17	Personnel 17-12
SC-TMS 14-17, 14-29	Security Assistance Budget Cautions and Problems 17-11
Sealed Bids 9-8	Organization 2-15, 3-13, 4-1, 12-3, 17-6
Secretary	Functions and Responsibilities 4-2
of State 3-4	Selection 17-14
of the Air Force for International Affairs 13-8, 14-6	size 2-16
Section 30 15-4	Overseas 4-1
Security Assistance (SA) 1-2, 2-1	Program Suspensions 10-44
Administrative Trust Fund 17-2	Security Cooperation - Training Management System (SC-TMS) 14-12
Management Information System (SAMIS) A-5, 5-15	Training Management System (SC–TMS) 14-27, 14-28
Management Manual (SAMM) 5-1	Transportation Policy 11-1
Network (SAN) 14-7, 14-28, 14-29, 19-27, A-1	Security Force Assistance 1-13
Policy 2-9	•
Program Budget Review 17-10	Security Risk Categories (SRC) 11-8, 11-9
Program & Budget Web Tool 19-27	Security Sector Assistance (SSA) 19-2
Surveys 2-11, 5-6	Senate (3.4.8) 2.7
Training Field Activity (SATFA) 5-22, 14-7	Appropriations Committee (SAC) 2-5
Training Management Organization (SATMO) 14-7, 14-8	Armed Services Committee (SASC) 2-3, 3-2
Training Management Office (SATMO) 5-22	Committee on Foreign Relations 3-1
Security Cooperation 1-7, 2-1	Foreign Relations Committee (SFRC) 2-3
Acquisition Policy and Process 9-1	Senior Defense Official/Defense Attaché (SDO/DATT) 4-1, 4-7
Automation Appendix A-1	Housing 17-18
Education and Training (SCET) Teams 4-13-4-15	Sensitive
Education and Training Working Group (SCETWGs) 14-10, 14-12, 19-21, 19-27	Materiel 11-6 Shipments 11-7
Enterprise Solution (SCES) A-7	Shelf Life Items 10-38
Information Portal (SCIP) 5-12, 5-15, 10-15, 11-12, 11-17, 15-12, 19-27, 19-28, A-7	Shipment
Initiatives 19-8	Discrepancies 10-37
Office 11-16, 14-11	of Building Partnership Capacity Letter of Offer and Acceptance Materiel 11-32
Budget 17-10	Shipper 11-2
Budget Execution 17-11	Shipping Documentation 11-17

ship-to address 11-14 Standard Terms and Conditions 8-3 Significant Military Equipment (SME) 5-6, 2-21, 6-1, 6-2, 6-3 Standby Letter of Credit 12-13 Simplified State/Foreign Operations, and Related Programs Appropriations Act (S/FOAA) 2-4 Acquisition Procedures 9-8 State Partnership Program 1-13 Nonstandard Acquisition Process (SNAP) 10-25 status of forces agreements 4-19 Single Vendor Integrity 10-23 STINGER Missiles 2-32 Site survey 5-6, 10-16 Storage 12-28 Slip Law 2-5, 2-6 Student Administration 14-23 Small Parcel Shipments 11-4 Student Selection 14-23 SMART" (Specific, Measurable, Achievable, Relevant and Results-oriented, Time-bound 19-6 Substitute Items 10-37 SME 5-25 Summary 1-15, 2-34, 3-22, 4-21, 5-25, 6-10, 8-22, 9-25, 10-44, 11-34, 12-44, 13-19, 14-31, 15-17, 16-10, 17-23, 18-12, Sole Source 9-7, 15-14 19-29, A-11 Foreign Military Sales 15-15 Supply 10-2 Procurement 10-23 Discrepancies 10-36 Solicitation 9-11 Discrepancy Report (SDR) 10-37, 10-40, 10-42, 11-20 Solutions 19-16 Service Complete (SSC) 5-19, 12-40 Solutions Analysis 19-14 support 10-20 Source Selection 9-5, 9-13 Tracking and Repairable Return 10-15 Special Support to U.S. Defense Industry 4-14-4-15 Assignment Airlift Mission 11-13 Surcharge Matrix 12-48, 12-49 Assignment Airlift Missions (SAAM) 11-16, 11-33 Surface Deployment and Distribution Command (SDDC) 10-3, 11-2, 11-16, 11-17, 11-33 Billing 12-39 Sustainment Support 15-4 Defense Acquisition Fund 2-27 SWOT 19-4 Defense Acquisition Fund (SDAF) 2-27 Symington-Glenn Amendment 2-14 Defense Acquisition Fund (SDAF) 9-23 Synchronization Matrix 19-16 Operations/Low Intensity Conflict 3-10 system 19-1 Presidential Waiver Authority 2-21 Systems Acquisition and International Armaments Cooperation Topics in SCO Budgeting 17-14 13 - 1Specialized English Training (SET) 14-19 System Support Buyout 10-31 Staffing at Diplomatic Missions 17-26  $\mathbf{T}$ Staging 12-27 Table Top Exercises 1-11 Standardized Training List (STL) 14-11, 14-12, 14-32 Teams Used to Support Country Logistics Requirements 10-35 Standards **Technical** 

of Conduct 4-20

assistance field teams (TAFTs) 10-35, 14-21	and Doctrine Command 14-7
assistance teams (TATs) 10-35	Management 4-10
Coordination Groups 10-30	Management Organizations 14-4
Proficiency Training 14-19	Military Articles and Services Listing (T-MASL) 14-18
Technology	Pricing 12-20
Security and Foreign Disclosure (TSFD) 5-3	Program 14-2
Transfer Mechanisms 7-4	Program Automation 14-28
Transfer and Export Control Policy 7-3	Program Development and Implementation 14-12
Terms of Sale 12-10	Teams 14-20
Test and Evaluation Program (TEP) 13-6, 13-12	Transportation 10-2, 12-23
Test Control Officer (TCO) 14-18	Bill Code 12-25
Theater	Control Number (TCN) 10-37
Campaign Plan (TCP) 19-1	Cost Look-Up Table 12-24
Level SC Planning 19-1	Discrepancies 10-44, 11-20
Strategy 19-1, 19-4	Discrepancy Reports (TDR) 10-44, 11-18, 11-20
Strategy Conference 19-20	Plans 11-6
theory of change 19-6	Pricing 11-21
The President 3-2	Responsibilities 11-13
The Total Package Approach 10-1	Travel 17-18
Third Country	Triannual Reviews 12-14
Support 10-20	Tuition Pricing 14-22
Transfers 1-7	Type Address Code 11-12
Third-Party Transfer 2-22, 8-8, 18-1	Type(s) of
and Changes in End-Use 18-9	Address Code 11-28, 11-31
Three Major Delivery Elements 11-21	Assistance Codes 12-10
Title 10 Programs 1-8	LOAs 6-1
titles 2-6	Types and Categories of Training 14-17
Title Transfer 8-14, 11-2	U
T-MASL 14-19	Under Secretary of Defense for
Total Package Approach (TPA) 5-5, 5-11, 5-25, 6-1, 9-3, 10-1, 10-45, 14-14	Intelligence 3-11
Traditional Combatant Commander Activities 17-3	Policy 3-9, 4-8
Trafficking of people (TIP) 2-14	Uniform Materiel Movement and Issue Priority System (UM-MIPS) 10-13
Train-and Equip 1-7	United Nations Charter 16-2
Training	

**United States** Vienna Convention 4-18 Air Force 5-23 Visits 4-17 Army 5-22 W Army Security Assistance Training Management Organization Waiver (SATMO) 14-8 Authority 2-21 Coast Guard, International Affairs and Foreign Policy. 14-10 of Nonrecurring Cost Charges 2-25 Code 2-6 War Crimes Tribunals Drawdown 2-20 Foreign Policy Concerning Democracy and the Rule of Law 16-5Warranty 8-15, 10-43 Government Sales Supporting Direct Commercial Sales 15-4 War Reserve Stockpiles for Allies 2-30, 13-17 Munitions List (USML) 5-6 Ways 19-1 Navy 5-23 Weapons-Specific Legislation 2-32 Navy, Naval Education and Training Security Assistance Field whole-of-government 19-4 Activity. NETSAFA 14-9 Security Cooperation Planning 19-1 Systems Acquisition Process 13-2 Worldwide Warehouse Redistribution Services 10-31 Universal Declaration of Human Rights (UDHR) 16-3, 16-11 Y Unliquidated Obligation (ULO) 5-20 urgency of need 10-13 Yockey waiver 13-4 U.S. Agency for International Development 3-7, 4-7 AID Policy Framework 19-25 Army 11-2 Army Corps of Engineers (USACE) 5-22 Army Security Assistance Command (USASAC) 5-22 ASAC 14-12 Defense Industry 4-14 Field Studies Program 14-5 Field Studies Program (FSP) 14-27 Maritime Administration 11-12 Transportation Command 11-2 Useful Websites 11-35 USTRANSCOM Deployment and Distribution Operations Center 11-15 V

Vehicles 17-16

Vetting for US Assistance 16-9